



Midpeninsula Regional
Open Space District

Memorandum

DATE: January 22, 2025
MEMO TO: Board of Directors
THROUGH: Ana Ruiz, General Manager
FROM: Stefan Jaskulak, Chief Financial Officer
SUBJECT: **REVISED** Review Use of Contingency Funds – FY24

This memo provides an overview of the contingency amounts approved and spent during the fiscal year ending June 30, 2024 (FY24), running from July 1, 2023 through June 30, 2024, to report back to the Board of Directors (Board) on how much of the authorized contingencies are used as part of the Midpeninsula Regional Open Space District's (District) contracting work.

Policy:

Contracts over the General Manager's authority are approved by the Board and subsequently executed by the General Manager. During FY24, the General Manager's purchasing authority was set at \$51,000; this limit was increased by the Board in FY25 to \$52,000 in accordance with legislative provisions. District contracts may or may not have a contingency awarded. Typically, contingencies range between 5% and 15% per Board Policy 3.03:

Public Contract Bidding, Vendor and Professional Consultant Selection, and Purchasing Policy I.C. Contract Change Orders -- Staff may issue change orders to a contract, provided that the aggregate of all change orders to that contract does not exceed the total contract amount with contingency as approved by the Board for amounts over \$52,000*. Contingencies generally range between 5% and no more than 15% of the original contract price and be dependent on the level of uncertainty regarding potential additional issues that may emerge and generate unexpected costs in order to complete the intended base contract work. A contingency greater than 15% may be authorized by the Board when accompanied by a finding that circumstances warrant a larger contingency.

**This amount was set at \$51,000 in FY24*

Contingency Process:

Purchase orders are generated against the approved base contract amount. Once contingency spending is deemed necessary, the project manager requests approval from their respective Assistant General Manager or the Chief Financial Officer. This additional approval step was added in October 2019 as an extra level of review to ensure that the use of contingencies is within the scope of the project and/or critical to the successful completion of the contract/project. A separate contingency purchase order is then generated in the District's financial system to record contingency spending. Any additional amount beyond the Board-approved not-to-exceed contract amount requires additional Board approval.

Review Process:

Contracts may span multiple fiscal years, either because of the multi-year scope of the project or contract, or because it is initiated partway through a fiscal year and carries over into the next. For

this FY24 Contingency Review memo, staff pulled all contracts that were in effect during any part of FY24. Since there is no automated method to aggregate the contingencies awarded per contract, staff implemented a contingency purchase order approval process as of October 2019 to track actual contingency spending.

Findings:

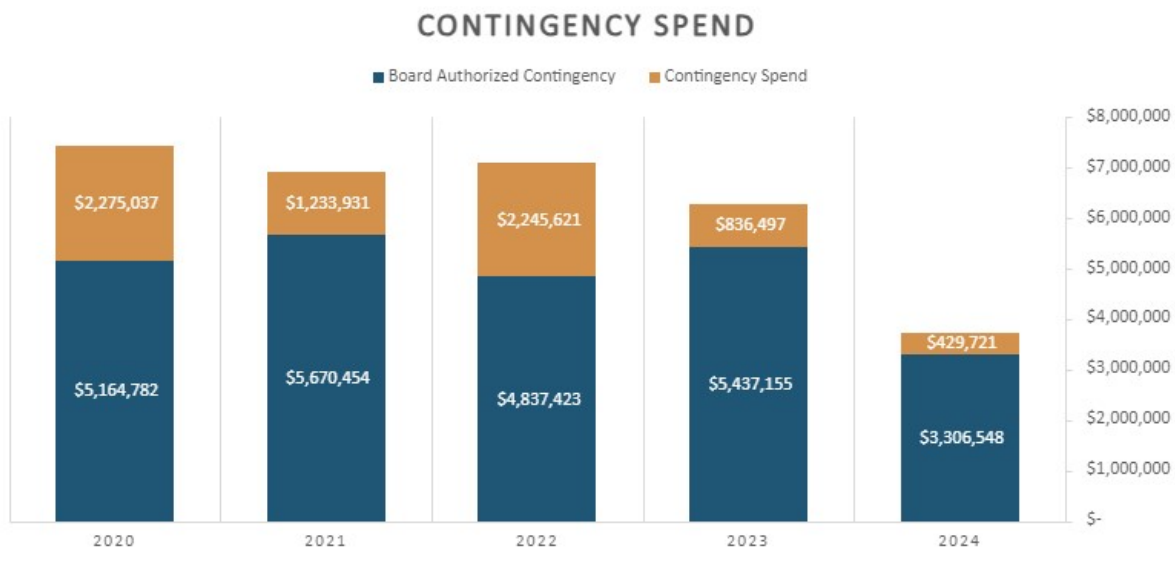
Staff reviewed 119 new and existing contracts over \$51,000 that were approved by the Board and in effect during FY24. Some of these contracts were new, ongoing, or closed during that fiscal year. Staff gathered data on the original amount of the contract and on the amended amount, as contract amounts may increase over time. The statistics are as follows:

Contracts Reviewed: 119
 Total Original Contract Amount: \$31,234,068.33
 Total Amended Contract Amount: \$38,256,909.31

Board Authorized Contingency: \$3,306,547.67
 77 of the 119 contracts included a Board approved contingency. The total contingency amount approved for these 77 contracts equates to 10.58% of the original contract amount and 8.64% of the amended contract.

Contingency Expensed: \$429,720.74
 12.99% of the Board-approved contingency was used in FY24, equating to ~~12.99~~ 1.38% of the original contract amount and 1.12% of the amended contract amount.

Based on the findings above, 12.99% of the Board-approved contingency amount was expensed in FY24, which equates to just over 1.12% of the amended total Board-approved contract amount. Compared to FY23 and FY22, use of the Board-approved contingency amount in FY24 was lower than FY23 and even lower compared to FY22 (see chart).



Next Steps:

Staff will continue to report the above-mentioned statistics in an annual FYI.

Attachment:

Attachment A – Contingency Use Report FY24.

CONTINGENCY USAGE REPORT

Status	Contract	Vendor	Original Contract Amount (Column D)	Revised Contract Amount (Column E)	Board Authorized Contingency	Contingency Expensed on PO
Closed/Complete	20210027 - On-Call Printing & Mailing Services	Almaden	\$ 800,000.00	\$ 611,977.39	\$ -	\$ -
Closed/Complete	20220067 - Pescadero & San Gregorio Sediment TMDL Implementat	Balance Hydrologics, Inc	\$ 234,232.60	\$ 150,411.24	\$ 36,762.00	\$ 27,551.25
Closed/Complete	20190065 - Bear Creek Redwoods Plant Installation and Mainten	Confluence Restoration	\$ 109,868.00	\$ 38,858.00	\$ 14,331.00	\$ -
Closed/Complete	20200133 - On-Call Printing and Mailing Services	Dakota Press	\$ 800,000.00	\$ 753,644.95	\$ -	\$ -
Closed/Complete	20230019 - Del Rey Building Maintenance Short Form	Del Rey Building Maintenance	\$ 48,000.00	\$ 88,444.00	\$ -	\$ -
Closed/Complete	23000069 - Domestic Well Install&Construct of Waterline at TR	ECAST Engineering Inc.	\$ 94,743.00	\$ 94,743.00	\$ 9,474.00	\$ -
Closed/Complete	20180001 - Hendry's Creek Restoration Project	Grassroots Ecology	\$ 165,000.00	\$ 11,730.68	\$ 25,000.00	\$ -
Closed/Complete	20200131 - On-Call Printing and Mailing Services	PSP, an RRD Company	\$ 800,000.00	\$ 770,587.50	\$ -	\$ -
Closed/Complete	20200139 - Web Maintenance and Strategic Support	Rootid, LLC	\$ 51,840.00	\$ 23,760.00	\$ -	\$ -
Closed/Complete	23000172 - Lone Madrone Pasture 4 Riparian Fence Project	Salinas Valley Barbwire	\$ 223,985.00	\$ 223,985.00	\$ 22,399.00	\$ -
Closed/Complete	23000194 - Elkus Lobitos Riparian Fence Project	Salinas Valley Barbwire	\$ 114,756.00	\$ 114,756.00	\$ 11,476.00	\$ -
Open	20200119 - Hwy 17 Wildlife & Regional Trail Crossing & Trail	Aecom Technical Services Inc	\$ 1,580,000.00	\$ 1,449,426.30	\$ 182,500.00	\$ -
Open	20220096 - Botanical Services for Multiple Preserves, Skyline	Aecom Technical Services Inc	\$ 91,987.00	\$ 100,169.75	\$ 13,516.00	\$ -
Open	20220156 - Alma Bridge Road Newt Passage	Aecom Technical Services Inc	\$ 392,961.00	\$ 3,277,197.00	\$ 85,763.00	\$ 15,452.63
Open	23000089 - BCR: Spring 2023 Botanical Survey and Report	Aecom Technical Services Inc	\$ 35,980.00	\$ 89,989.00	\$ 4,436.00	\$ -
Open	24000120 - Botanical Surveys: Elkus-Lobitos	Aecom Technical Services Inc	\$ 103,666.00	\$ 103,666.00	\$ 13,522.00	\$ -
Open	20220066 - BCR Landfill Characterization and Remediation	ALBION ENVIRONMENTAL INC	\$ 140,237.00	\$ 107,542.21	\$ 7,475.00	\$ -
Open	24000101 - Pesc. Watershed Sed. Red. Impl. - Alpine Pond	All Earth Geotechnical Engineering	\$ 410,095.00	\$ 410,095.00	\$ 37,281.00	\$ -
Open	24000127 - License Agreement for Coyote Peak Radio Tower	American Tower Corporation	\$ 122,806.05	\$ 122,806.05	\$ -	\$ -
Open	20230027 - On-Call Graphic Design Services	Amy Woloszyn	\$ 100,000.00	\$ 100,000.00	\$ -	\$ -
Open	24000078 - Purisima Comprehensive Use and Management Plan	Ascent Environmental Inc	\$ 183,501.00	\$ 183,501.00	\$ 21,326.00	\$ -
Open	23000106 - Financial & Operational Sustainability Model Refre	Baker Tilly US, LLP	\$ 230,890.00	\$ 230,890.00	\$ 20,990.00	\$ -
Open	23000159 - Wildland Fire Fuel Treatment & Tree Maintenance Se	Bay Area Tree Specialists	\$ 351,400.00	\$ 869,400.00	\$ 352,710.00	\$ 18,000.00
Open	24000089 - RSA Service Road and ADA Path Improvement Project	Bellecci & Associates	\$ 244,410.00	\$ 244,410.00	\$ 22,219.00	\$ -
Open	20210163 - Phase II ADA Barrier Removal Project	BKF Engineers	\$ 210,690.00	\$ 115,834.76	\$ 21,069.00	\$ -
Open	20220013 - NE Trailhead Crossing Project	BKF Engineers	\$ 120,956.00	\$ 92,303.71	\$ 10,996.00	\$ -
Open	24000045 - Prospect Road Culvert Replacement	BKF Engineers	\$ 94,259.00	\$ 94,259.00	\$ 12,295.00	\$ -
Open	24000157 - Bear Creek Redwoods North Parking Area	BKF Engineers	\$ 243,343.00	\$ 243,343.00	\$ 29,132.00	\$ -
Open	24000074 - Pesticide Technical Literature Review Services	Blankinship & Associates, Inc.	\$ 75,000.00	\$ 75,000.00	\$ -	\$ -
Open	24000049 - La Honda Forest Health Plan	Buena Vista Services	\$ 92,000.00	\$ 92,000.00	\$ 12,000.00	\$ -
Open	24000134 - California Depart of Technology - MSFT 5-yr	California Department of Technology	\$ 275,000.00	\$ 275,000.00	\$ -	\$ -
Open	20230030 - On-Call Graphic Design Services	Cartwright Design Studio	\$ 100,000.00	\$ 100,000.00	\$ -	\$ -
Open	24000144 - Redwood Tower Agreement	CCATT LLC	\$ 167,500.00	\$ 167,500.00	\$ -	\$ -
Open	23000038 - Annual Audit Fiscal Year 22-23	Chavan & Associates, LLP	\$ 53,015.00	\$ 53,015.00	\$ -	\$ -
Open	24000043 - 2-Year Latino Outdoors Outreach Partnership	Community Initiatives	\$ 88,000.00	\$ 88,000.00	\$ -	\$ -
Open	20220141 - Biological Monitoring & Permit for Alpine Rd Regio	Condor Country Consulting	\$ 83,579.00	\$ 51,293.50	\$ 10,902.00	\$ -
Open	23000026 - Alma Cultural Landscape Plant Install. & Maint.	Confluence Restoration	\$ 246,612.00	\$ 323,064.06	\$ 111,250.00	\$ -
Open	24000023 - BCR Phase II Trails Plant Install & Maintenance	Confluence Restoration	\$ 62,320.00	\$ 62,320.00	\$ 26,816.00	\$ -
Open	20220090 - Ridgeline Easement Monitoring	Cotton, Shires and Associates, Inc.	\$ 48,500.00	\$ 59,445.00	\$ -	\$ -
Open	24000117 - Multi-year Radio Communication Services Contract	County of Santa Clara Comm Dept	\$ 50,000.00	\$ 129,736.15	\$ -	\$ -
Open	23000183 - Hawthorns Area Plan	CSW-Stuber-Stroeh Engineering Group Inc	\$ 181,188.00	\$ 181,188.00	\$ 16,472.00	\$ -
Open	24000001 - Purisima-to-the-Sea Parking Area	CSW-Stuber-Stroeh Engineering Group Inc	\$ 450,450.00	\$ 450,450.00	\$ 53,537.00	\$ -
Open	24000112 - Hwy 35 Multi-use Trail Crossing and Parking Area	CSW-Stuber-Stroeh Engineering Group Inc	\$ 410,885.00	\$ 410,885.00	\$ 49,681.00	\$ -
Open	23000174 - Custodial Services, Multiple Locations	Del Rey Building Maintenance	\$ 693,111.00	\$ 693,111.00	\$ 20,000.00	\$ -
Open	20200062 - IPM: Revitalize Stream, Upland, and Wetland Habita	Ecological Concerns, Inc.	\$ 132,990.00	\$ 265,989.22	\$ -	\$ -
Open	20200078 - Plant Install. & Maint. of Multiple Mitigation Sit	Ecological Concerns, Inc.	\$ 850,123.00	\$ 328,442.12	\$ 71,829.00	\$ -
Open	20220060 - Grant-Funded Forest Health and Ecosystem Resilienc	Ecological Concerns, Inc.	\$ 150,000.00	\$ 472,145.00	\$ -	\$ -
Open	24000005 - Alpine Road Plant Installation and Maintenance	Ecological Concerns, Inc.	\$ 191,460.00	\$ 211,160.00	\$ 61,081.00	\$ 19,640.79
Open	20210089 - AO Interpretive Planning and Design	Edquist Davis Exhibits	\$ 78,000.00	\$ 12,305.00	\$ 2,250.00	\$ -
Open	24000110 - AO 1st Floor Suite 400 Cubical Installation	EMID Design Group	\$ 110,939.12	\$ 111,890.86	\$ 11,093.91	\$ -
Open	20210074 - PA Legislative Consulting and Lobbying Services	Environmental & Energy Consulting	\$ 79,070.00	\$ 174,160.00	\$ 6,200.00	\$ -
Open	23000029 - GIS Software Enterprise Agreement Renewal	Environmental Systems Research Institute, Inc.	\$ 165,000.00	\$ 55,000.00	\$ -	\$ -
Open	20230025 - On-Call Graphic Design Services	Eric Gouldsberry Art Direction	\$ 100,000.00	\$ 98,076.25	\$ -	\$ -
Open	20200015 - Radio Communications System Assessment and Master	Forrest Telecom Engineering, Inc.	\$ 111,000.00	\$ 137,364.00	\$ 34,749.00	\$ -
Open	20220154 - Compensation and Classification Services	Gallagher Benefit Services, Inc.	\$ 50,000.00	\$ 164,955.00	\$ -	\$ -

CONTINGENCY USAGE REPORT

Status	Contract	Vendor	Original Contract Amount (Column D)	Revised Contract Amount (Column E)	Board Authorized Contingency	Contingency Expensed on PO
Open	20190044 - Bear Creek Dump Investigation	Geocon Consultants Inc	\$ 54,883.00	\$ 50,332.41	\$ 7,158.00	\$ -
Open	23000143 - Bear Creek Redwoods Phase II Trails Project	Gordon N. Ball, Inc.	\$ 2,650,463.00	\$ 2,425,984.36	\$ 330,713.00	\$ 106,234.36
Open	20220152 - Alpine Road Regional Trail Construction	Granite Rock Company	\$ 1,586,623.00	\$ 1,285,123.00	\$ 237,993.00	\$ -
Open	23000133 - Lower Alpine Road Retaining Wall Project	Granite Rock Company	\$ 667,060.00	\$ 844,860.00	\$ 110,520.00	\$ 64,410.00
Open	20200112 - Native Plant Production and Propagule Collection,	Grassroots Ecology	\$ 160,000.00	\$ 267,721.55	\$ -	\$ -
Open	20230014 - Community Engmnt & Plant Landscape Maintenance at	Grassroots Ecology	\$ 281,500.00	\$ 281,500.00	\$ -	\$ -
Open	23000191 - Service Learning on District Lands	Grassroots Ecology	\$ 408,000.00	\$ 408,000.00	\$ -	\$ -
Open	20180084 - Ravenswood Bay Trail	H.T. Harvey & Associates	\$ 55,672.00	\$ 114,318.11	\$ 71,374.00	\$ -
Open	20200042 - Ravenswood Revegetation and Plant Maintenance	Hanford Applied Restoration & Conserv	\$ 386,290.00	\$ 228,823.80	\$ 55,729.00	\$ -
Open	20210092 - DistrictWide Habitat Enhance. through Invasive Spe	Hanford Applied Restoration & Conserv	\$ 275,000.00	\$ 625,069.36	\$ -	\$ -
Open	20200111 - Bear Creek Stables Improvements (Water System Desi	Hydroscience Engineers	\$ 87,190.00	\$ 68,240.00	\$ 20,756.00	\$ -
Open	23000135 - Fleet Transition Plan	ICF Incorporated, L.L.C.	\$ -	\$ 109,966.00	\$ 9,997.00	\$ -
Open	20210142 - Legal Services Agreement - Contract & Construction	Jarvis Fay LLP	\$ 35,000.00	\$ 159,322.50	\$ -	\$ -
Open	20170099 - Bear Creek Stables Improvements Design Development	John Northmore Roberts & Associates	\$ 833,423.00	\$ 326,610.25	\$ 77,017.00	\$ -
Open	23000221 - Bear Creek Redwoods Tree Farm Restoration	Julian Tree Care Inc	\$ 232,300.00	\$ 232,300.00	\$ 23,230.00	\$ -
Open	23000071 - Legal Services for Unlawful Detainer	Lawrence R. Jensen & Associates	\$ 10,000.00	\$ 70,000.00	\$ -	\$ -
Open	20210148 - 2021 Legal services for negotiations and related m	Liebert Cassidy Whitmore	\$ 50,000.00	\$ 128,854.00	\$ -	\$ -
Open	20230024 - On-Call Graphic Design Services	lowercase productions LLC	\$ 100,000.00	\$ 100,000.00	\$ -	\$ -
Open	20230028 - RSA Multimodal Access Priority1 Shuttle Sys Prgm	Mead and Hunt, Inc.	\$ 84,403.00	\$ 84,403.00	\$ 7,673.00	\$ 4,820.00
Open	24000121 - Purisima-to-Sea Trail Regulatory Permit Support	Mig, Inc.	\$ 90,789.00	\$ 90,789.00	\$ 11,842.00	\$ -
Open	20230023 - On-Call Graphic Design Services	Modiv Design, Inc.	\$ 100,000.00	\$ 97,775.00	\$ -	\$ -
Open	20190015 - Programmatic Environmental Permitting	Montrose Environmental Solutions, Inc.	\$ 99,734.00	\$ 339,508.56	\$ 81,507.00	\$ -
Open	23000121 - New Administrative Office Facility	Noll & Tam Architects	\$ 87,675.00	\$ 87,675.00	\$ 6,438.00	\$ 2,750.00
Open	23000068 - SC Kangaroo Rat Habitat Assess & Rare Plant Survey	Nomad Ecology	\$ 137,890.00	\$ 137,890.00	\$ 15,252.00	\$ 9,044.98
Open	24000111 - MAMU Habitat Assess&Breed Surveys LR Forest Health	Nomad Ecology	\$ 123,019.00	\$ 123,019.00	\$ -	\$ -
Open	23000214 - Lower Turtle Pond Spillway Enhancement Project	Old La Honda General Engineering	\$ 128,008.00	\$ 141,621.00	\$ 19,201.00	\$ 13,613.00
Open	24000041 - Pest Control Advisor Services	On Point Land Management, Inc.	\$ 141,500.00	\$ 141,500.00	\$ -	\$ -
Open	23000015 - Wildlife and Livestock Protection Research	Panthera Corporation	\$ 335,000.00	\$ 335,000.00	\$ -	\$ -
Open	20230011 - Hawthorns Area Transportation Consulting	Parametrix, Inc.	\$ 219,925.00	\$ 245,050.00	\$ 13,125.00	\$ 7,913.75
Open	24000062 - Purisima Multimodal Access Implementation Project	Parametrix, Inc.	\$ 141,859.00	\$ 141,859.00	\$ 9,350.00	\$ -
Open	23000232 - Bear Creek Redwoods Landfill Cleanup Project	PARC Environmental	\$ 192,395.00	\$ 206,741.71	\$ 28,859.00	\$ 14,346.71
Open	23000107 - Hawthorns Area Plan	PGA Design, Inc.	\$ 50,000.00	\$ 69,155.00	\$ 5,000.00	\$ -
Open	24000145 - Skeggs Point Antenna Site Lease	Pinnacle Towers LLC	\$ 66,262.57	\$ 66,262.57	\$ -	\$ -
Open	20190184 - BCR Phase 2 Trail Design and Permitting	Questa Engineering Corp.	\$ 258,750.00	\$ 327,511.51	\$ 96,060.00	\$ -
Open	24000007 - Paulin Crossing and Slide Repair Project	Questa Engineering Corp.	\$ 160,050.00	\$ 160,050.00	\$ 15,000.00	\$ -
Open	24000138 - Guadalupe Creek Crossing Replacement	Questa Engineering Corp.	\$ 164,868.00	\$ 164,868.00	\$ 14,988.00	\$ -
Open	24000016 - Diversity, Equity and Inclusion Services	ReadySet Solution Co	\$ 265,794.00	\$ 265,794.00	\$ 34,669.00	\$ -
Open	20210046 - Human-Mountain Lion Interaction Study	Regents of the University of California	\$ 500,000.00	\$ 326,254.96	\$ -	\$ -
Open	23000156 - Temp Staffing for Finance & Accounting Functions	Robert Half International, Inc	\$ 50,000.00	\$ 200,000.00	\$ -	\$ -
Open	24000027 - District Office Server Refresh	Roundstone Solutions Inc.	\$ 335,185.00	\$ 342,959.50	\$ -	\$ -
Open	20220032 - La Honda Creek Feasibility Study	Royston Hanamoto Alley & Abey	\$ 374,714.00	\$ 241,088.99	\$ 53,765.00	\$ 53,623.56
Open	23000176 - LHC White Barn Structural Stabilization Project	SAE Consulting Engineering	\$ 365,730.00	\$ 393,060.23	\$ 36,573.00	\$ 27,330.23
Open	24000137 - Sierra Azul Ranger Housing Project	SAE Consulting Engineering	\$ 575,000.00	\$ 590,956.03	\$ 86,250.00	\$ 12,764.82
Open	20190103 - American Badger and Burrowing Owl Habitat Suitabil	San Francisco Bay Bird Observatory	\$ 235,675.00	\$ 22,611.94	\$ 21,425.00	\$ -
Open	20230018 - District-Wide Fuel Reduction Implementation	San Jose Conservation Corps	\$ 200,000.00	\$ 550,000.00	\$ -	\$ -
Open	23000158 - San Greg Crk Fish Hab Enhance, Apple Orchard Ph.2	San Mateo County Resource Conserv Dist	\$ 50,000.00	\$ 333,213.95	\$ 41,202.76	\$ -
Open	23000210 - Highway 17 Bike/Ped Trail & Wildlife Crossing	Santa Clara Valley Transportation Auth	\$ 1,500,000.00	\$ 5,700,000.00	\$ -	\$ -
Open	20190008 - Costsharing Agreement for Guadalupe River Coordina	Santa Clara Valley Water District	\$ 60,630.00	\$ 37,378.50	\$ -	\$ -
Open	24000037 - Webb Creek Culvert Replacement Project	Sherwood Design Engineers	\$ 109,659.00	\$ 109,659.00	\$ 9,960.00	\$ -
Open	20200008 - La Honda Forest Management Plan	Sicular Environmental Consulting	\$ 91,993.00	\$ 73,374.51	\$ 12,000.00	\$ -
Open	24000158 - Skyline Field Office Renovation Project	Siegel & Strain Architects	\$ 632,156.00	\$ 632,156.00	\$ 69,688.00	\$ -
Open	20190037 - Fire Ecology Services: Prescribed Fire Program	Spatial Informatics Group LLC	\$ 116,438.00	\$ 65,329.86	\$ 44,400.00	\$ -
Open	23000137 - AO Interpretive Wall Fabrication	Square Signs, LLC	\$ -	\$ 95,344.76	\$ 14,153.00	\$ -
Open	20220145 - SOD Blitz Events&Forest Health&Resiliency Peer Rev	The Regents of the University of Calif	\$ 173,000.00	\$ 173,000.00	\$ -	\$ -
Open	20220146 - Trail Engineering - La Honda and Coal Creek	Timothy C Best	\$ 81,400.00	\$ 79,465.00	\$ 7,400.00	\$ -

CONTINGENCY USAGE REPORT

Status	Contract	Vendor	Original Contract Amount (Column D)	Revised Contract Amount (Column E)	Board Authorized Contingency	Contingency Expensed on PO
Open	24000008 - Purisima-to-the-Sea Trail Engineering	Timothy C Best	\$ 117,921.00	\$ 117,921.00	\$ 15,381.00	\$ -
Open	20210101 - Tyler Munis ERP Migration	Tyler Technologies Inc	\$ 497,289.00	\$ 257,922.00	\$ 19,800.00	\$ 4,000.00
Open	23000197 - Administrative Layout Modifications	United Builders Corp.	\$ 277,260.00	\$ 344,257.62	\$ 31,004.00	\$ 28,224.66
Open	23000113 - Cloverdale Land Opp. & DW Aquatic Habitat Asses.	US Geological Survey	\$ 198,363.99	\$ 198,363.99	\$ -	\$ -
Open	20210043 - Mitigation Monitoring and Reporting, 8 Sites for 5	Vollmar Natural Lands Consulting, Inc	\$ 109,422.00	\$ 58,521.00	\$ 8,130.00	\$ -
Open	20220099 - Prep of Habitat Restoration Plans, Irish Ridge Are	Vollmar Natural Lands Consulting, Inc	\$ 60,000.00	\$ 159,197.00	\$ 16,082.00	\$ -
Open	20200031 - Water Rights Services	Wagner & Bonsignore	\$ 100,000.00	\$ 86,435.85	\$ -	\$ -
Open	20190090 - Alpine Road Trail Improvements- Design & Engineeri	Waterways Consulting	\$ 302,429.00	\$ 100,203.12	\$ 35,882.00	\$ -
Open	20190181 - Structure Stabilization at Multiple Preserves	ZFA Structural Engineers	\$ 203,130.00	\$ 53,511.11	\$ 37,468.00	\$ -
Total			\$ 31,234,068.33	\$ 38,256,909.31	\$ 3,306,547.67	\$ 429,720.74
Percentage based on Original Amount (Column D)					10.59%	1.38%
Percentage based on Revised Amount (Column E)					8.64%	1.12%