



Board of Directors Retreat – Part I

February 1, 2018



Retreat – Part I Agenda

- I. Call to Order** (10 minutes) *9:30 AM - 9:40 AM*
- Purpose of Meeting
 - Review Agenda
- II. Review and Discuss Accomplishments** (30 minutes) *9:40 AM – 10:10 AM*
- Results FY 2017/18
- III. Trends and Issues FY 2018/2019** (45 minutes) *10:10 AM – 10:55 AM*
- Strengths
 - Challenges
 - Opportunities
 - Barriers
- IV. Review, Update and Approve Strategic Plan Goals** (30 minutes) *10:55 AM – 11:25 AM*
- - **Working Lunch** - - (15 minutes) *11:25 AM – 11:40 AM*



Retreat – Part I Agenda (cont.)

- V. Overview Budget** (10 minutes) *11:40 AM – 11:50 AM*
- VI. Vision Plan Overview** (10 minutes) *11:50 AM – 12:00 PM*
- VII. Discuss and Prioritize MAA Optional Projects List Fiscal Years 2018-19 through 2022-23** (110 minutes) *12:00 PM – 1:50 PM*
- Review the MAA Accomplishments and Recommended 5-Year Project List Fiscal Years 2018-19 through 2022-23
 - Review, Discuss and Prioritize the MAA Optional Project List Fiscal Years 2018-19 through 2022-23
 - Discuss and Approve the MAA Project List Fiscal Years 2018-19 through 2022-23 and direct staff to incorporate MAA Optional Project list based on capacity
- VIII. Review Next Steps and Adjourn** (10 minutes) *1:50 PM – 2:00 PM*
- Retreat II – March 15, 2018
 - Review Capital Improvement and Action Plan for Fiscal Years 2018-19 through 2020-21 (along with MAA 5-Year List Including Optional Projects)

II. Review and Discuss Accomplishments

- Fiscal Year 2017-18
 - Mount Umunhum
 - Public Access Complete
 - Grand Opening Events
 - La Honda
 - Public Access Complete
 - Grand Opening Events
 - State Legislative Successes
 - Design Build
 - SJWC Land Acquisition



La Honda Creek Open Space Preserve



III. Trends and Issues Fiscal Year 2018-19

- Strengths
- Challenges
- Opportunities
- Barriers



Rancho San Antonio Open Space Preserve



Strengths

- New Financial Controls
- Promises Made/Promises Kept
 - Progress on 18 of the 25 MAA Portfolios
- AAA Bond Rating
- Strong Public Participation
 - Bond Issuance (sale)
 - Bear Creek Stables and Red Barn
- FOSM Implementation - New Departments and Divisions
 - Engineering and Construction
 - Land and Facilities, and Visitor Services
 - Special Projects Crew



Rancho San Antonio Open Space Preserve



Challenges

✿ New Public Access Area Locations

- Shifting workload to Field and Natural Resources (FOSM)
- Increased pressure to maintain and monitor public access locations
 - Bear Creek Redwoods Open Space Preserve
 - Mount Umunhum Road (i.e., garbage, traffic management)
 - La Honda Grazing Tenant (i.e., balance livestock and visitor interests, public education)
- MAA funds limited to one-time public improvements for restoration projects
 - General Fund liability for maintenance and monitoring

✿ Project Complexity Growing

- Mount Umunhum, Bear Creek Redwoods and Red Barn Project Costs Significantly Increased

✿ Construction Costs Climb

- Construction costs increased 43% in the Bay Area since 2012
- Forecasted to Increase 14% 2018 - 2020

Challenges (cont.)

- **Policy Issues:**
 - Legalization of Marijuana
 - Drones
- **Public Engagement**
 - Coastal Open House
 - Vision Plan Update
- **Employee Recruitment & Retention**
 - Unemployment Low
 - Competing with Private Sector
 - Wave of Retirements (succession planning)
 - Many New Hires - FOSM
 - Cost of Living High (i.e., housing, lengthy commutes)



La Honda Creek Open Space Preserve



Opportunities

- **FOSM Implementation**
 - Implement Maintenance Management System
 - Searchable Database for All Records
 - Project Central
- **IST Improvements**
 - Enterprise GIS
 - Mobile computers/computing
 - SharePoint/Office 365 underway
- **Policy Issues:**
 - Predation Policy
 - Coastal presence and future growth
 - Agricultural Policy and Program

La Honda Creek Open Space Preserve



Sierra Azul Open Space Preserve



Opportunities (cont.)



La Honda Creek Open Space Preserve

- More Public Access, More Public Interest and High Visitation
 - Emerging Service Needs
 - Accelerate Staffing
 - Public Information and Education
- Many New Staff
 - Line
 - Supervisory
- Potential Acquisitions (SJWC, Cloverdale Ranch, etc.)



Barriers

☛ Weather

- Work Stops and/or Delays Repairs (storm damage winter Fiscal Year 2016-17)

☛ Climate Change

- Overall Resilience: drought, fire risk, and extreme weather patterns
 - Ravenswood Preserve is likely to be flooded under one foot of sea level rise (a likely scenario for 2050).
 - East Palo Alto is among the most vulnerable communities in the Bay Area to flooding caused by rising seas.

☛ Construction Spike Reduces Availability of Contractors and Quality of Firms

- Private Sector More Attractive
- Remote Project Locations Less Attractive



Barriers (cont.)

- ✿ Low Unemployment or Full Employment
 - Santa Clara County (3%)
 - San Mateo County (2.5%)
- ✿ High Cost and Limited Supply of Affordable Housing
 - Undermines Recruitment and Retention Lengthy Commutes
 - Increasing Home Prices
 - Median Bay Area home price: \$708,400 and 2017 San Mateo County \$1.4M (most expensive housing market in the United States)
 - Increasing Rents
 - Median Bay Area rents: \$2,340 and 2017 San Mateo County \$3,018 (highest rents in the United States)



What is missing?

- 🌿 Strengths
- 🌿 Challenges
- 🌿 Opportunities
- 🌿 Barriers



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Key Themes

- Midpen Delivering the Vision Plan (54 Portfolios)
- Progress in 18 of 25 MAA Portfolios
- Financial Strength
 - AAA Bond Rating
 - Solid Fund Balance and Policy
- Project Complexity Driving Costs to Exceed Budget Estimates
 - MAA funds are one of many funding sources required for 25 Portfolios
- Resilience – Extreme Weather Patterns New Normal
 - Business Continuity
 - Disaster Preparedness
- Recruitment and Retention Area of Focus
 - Housing and Commutes
 - Explore flexible work policies and practices
 - Wave of Hiring: Retirements and New Positions
 - Grow training and development programs



IV. Strategic Plan Goals: Review, Update and Approve

- **Goal 1 – Promote, establish, and implement a common environmental protection vision with partners:**
 - **Objective 1** – Review, and if needed refine, the District’s Vision Plan
 - **Objective 2** – Build and strengthen diverse partnerships to implement a collaborative approach to environmental protection on the Peninsula, South Bay and San Mateo Coast
 - **Objective 3** – Implement and communicate progress on the District’s Vision Plan
 - **Objective 4** – Build and strengthen relationships with legislators to advocate environmental protection goals



IV. Strategic Plan Goals: Review, Update and Approve (cont.)

- **Goal 2 – Connect people to open space and a regional environmental protection vision**
 - **Objective 1** – Communicate the purpose of the regional environmental protection vision to help guide future decisions and to clarify and strengthen the District’s regional role with the public and partners
 - **Objective 2** – Refine and implement a comprehensive public outreach strategy, including the engagement of diverse communities and enhanced public education programs
 - **Objective 3** – Develop and implement strategies to accommodate an expanding public use of District preserves consistent with environmental protection vision



IV. Strategic Plan Goals: Review, Update and Approve (cont.)

- **Goal 3 – Strengthen organizational capacity to fulfill the mission**
 - **Objective 1** – Provide the necessary resources, tools, and infrastructure, including technology upgrades and capacity building to meet project commitments
 - **Objective 2** – Continuously improve recent process and business model changes to effectively and efficiently deliver Vision Plan projects and the District’s ongoing functions
 - **Objective 3** – Reflect the changing community we serve in the District’s visitors, staff, volunteers, and partners



IV. Strategic Plan Goals: Review, Update and Approve (cont.)

- **Goal 4 – Position the District for long-term financial sustainability to fulfill the District’s mission on behalf of the public**
 - **Objective 1** – Continue to engage constituents for bond sales and via the work of the Bond Oversight Committee
 - **Objective 2** – Pursue discretionary funding opportunities and partnerships to augment operating, capital, and bond funding sources
 - **Objective 3** – Ensure large capital expenses and land acquisitions are evaluated within the long-term financial model and remain financially sustainable



General Manager's Recommendation

- Public Comment
- Approve the Strategic Plan Goals Fiscal Year 2018-19



Board of Director's Retreat - I

Working Lunch



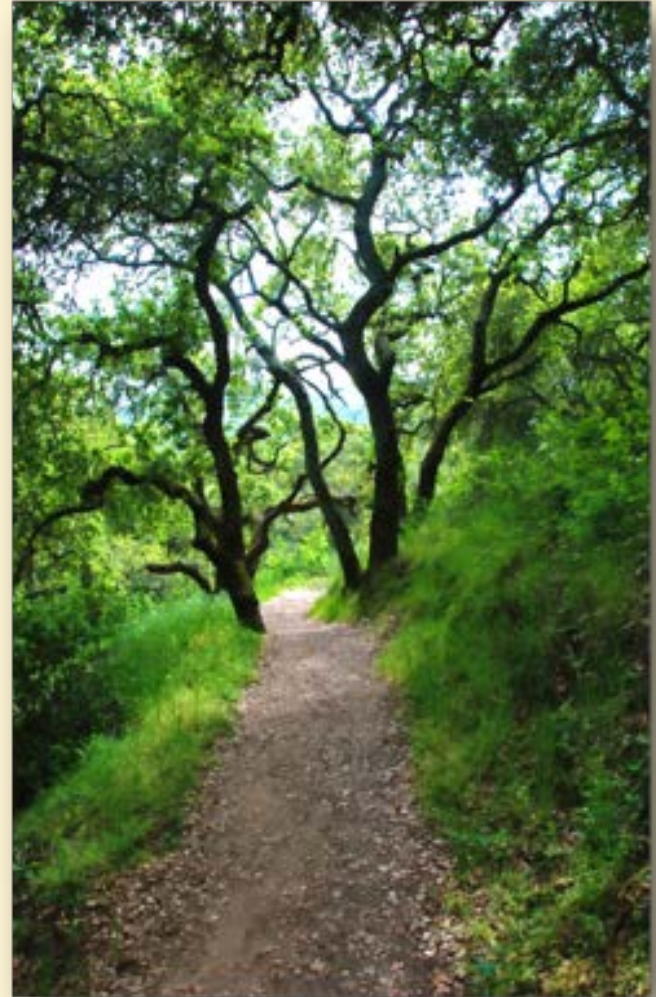
MIDPENINSULA REGIONAL OPEN SPACE DISTRICT

**BUDGET DEVELOPMENT
PROCESS UPDATES**
Fiscal Year 2018-19

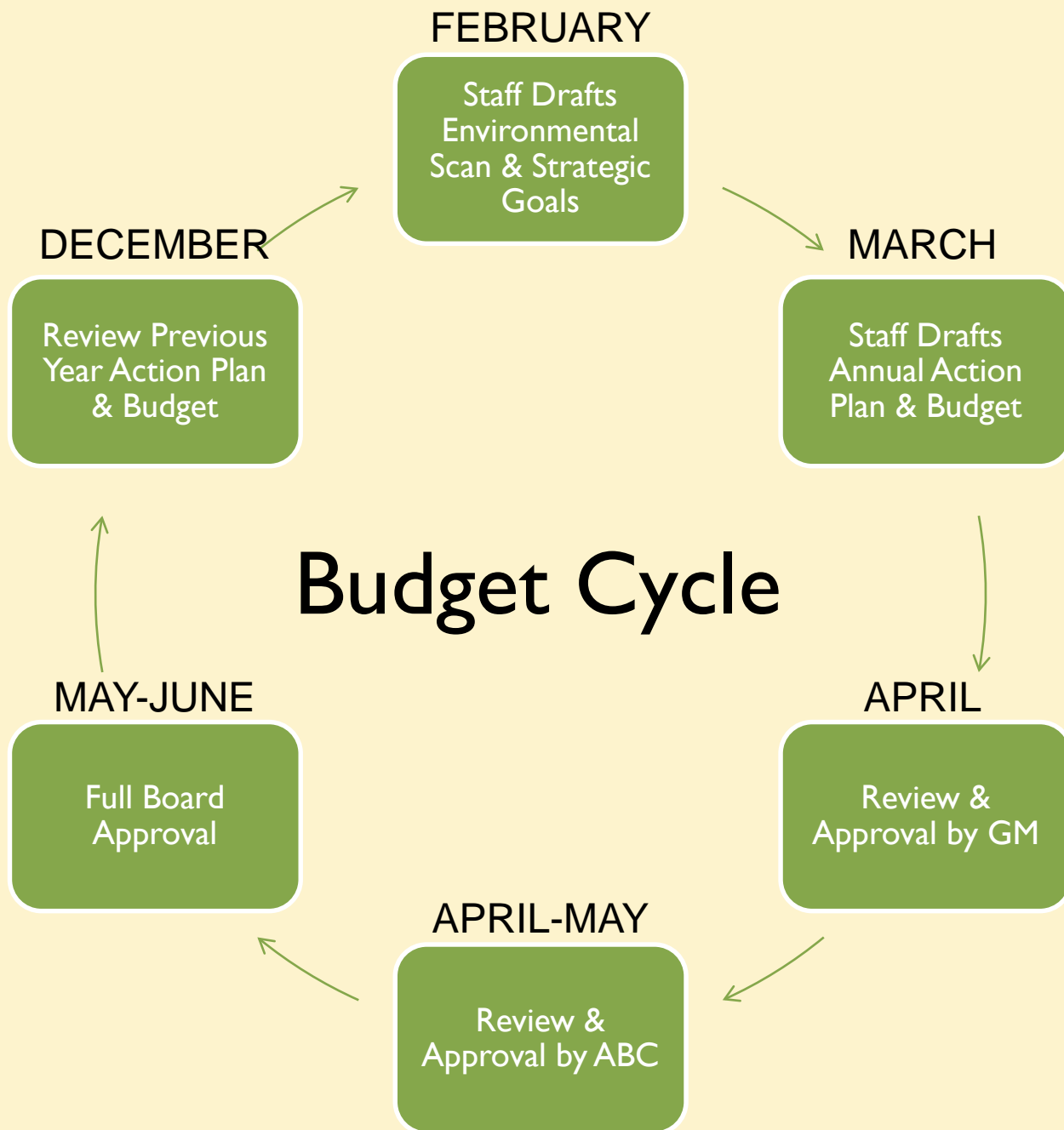


Outline

- Process Overview/Timeline
- Process Enhancements



Rancho San Antonio Open Space Preserve





Budget Planning Process Overview

Strategic Planning (Nov-Jan)

- Develop Environmental Scan
- Update Strategic Goals
- Board Retreat #1

Action Plan Development (Nov-Mar)

- Project Scoping
- Resource Loading
- Measure AA Reprioritization
- Develop Capital Improvement & Action Plan
- Board Retreat #2

Budget Preparation (Jan-Apr)

- Initialize Budget in NWS
- Finalize OpEx/CapEx Budgets & Action Plan
- Review Budget & Action Plan with Managers/AGMs/CFO
- Review Budget & Action Plan with GM

Board Review (Apr-Jun)

- Present Budget & Action Plan to ABC Committee
- Follow-up Presentations to ABC (if needed)
- ABC Approves Budget & Action Plan
- Board's Initial Review of Budget & Action Plan
- Board Adopts Budget & Action Plan



Outline

🌿 Overview/Timeline

🌿 Enhancements



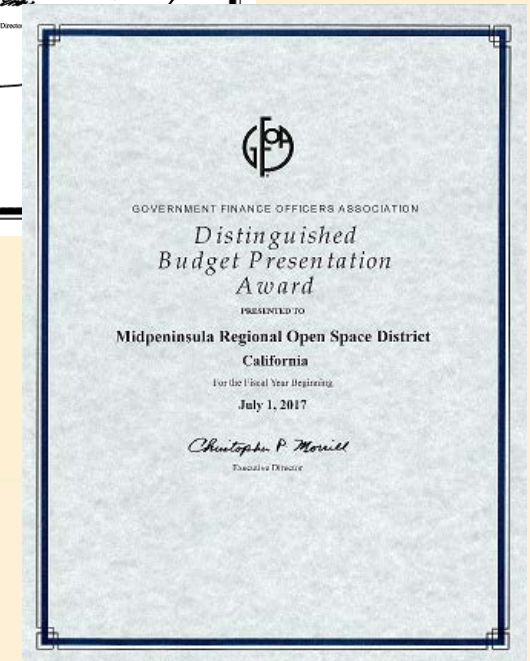
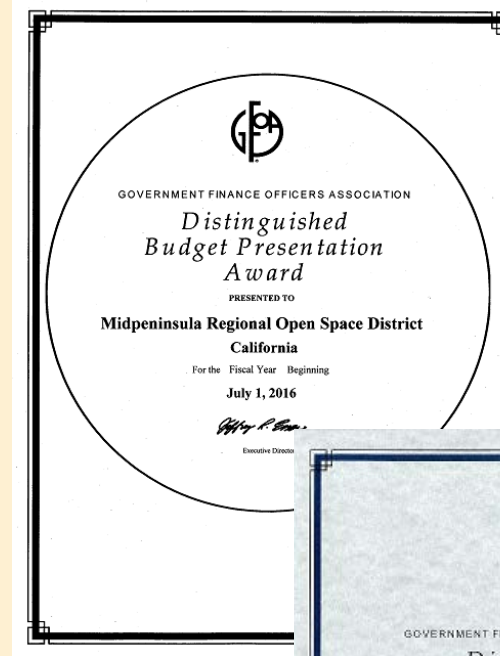
Rancho San Antonio Open Space Preserve

Nationally Recognized Best Budget Practices

Following GFOA best practices we have received 2 Distinguished Budget Presentation Awards.

To strengthen our budget book, they've asked that we include:

- Impacts of capital investments on operating budget
- Performance measures





Process and Budget Enhancements

Administrative Budget Development Process

- Better Coordinate Resource Loading
- Combine CIP & Action Plan
- Improvements to 3-Year Project Budgeting
- Review Project Numbering Methodology
- Utilize Budget & Analysis SherlockWebsite

Budget Book

- Combine CIP & Action Plan
- Enhance Department Pages



Resource Loading Coordination

- Will add new MAA projects after MAA Board Reprioritization
- Budget Analysts will facilitate cross departmental requests through six department coordination meetings

FY2019_District Resource Loading - MASTER with Names

FY2019 Resource Loading											
Proj. #	Project Name	Lead Staff Dept	Real Property Dept Staff						Mgmt Analyst I/II is this position still on the table?	TOTAL	Jay
			Mike	Allen	Elish	Iain					
								6.33 FTE			
	Annual HRS (FTE)			2080	2080	2080	2080	656	1040	10046	
	Vacation	2 wks		80	80	80	80	26	40	386	
	Sick	3 days		24	24	24	24	8	12	116	
	Holidays	11 days		88	88	88	88	29	44	425	
	Core Function / Operating Function	20% / 10%		728	520	520	624	68.6	104	2565	
	Productive AP Hours Avail.			1160	1368	1368	1264	554	840	6554	
	Total Hrs Allocated			0	0	0	0	0	0	0	
	Total % Allocated			44%	34%	34%	39%	19%	19%	33%	
	Net Hours Under/(Over)			1160	1368	1368	1264	554	840	6554	
Project #	Capital Projects	Lead Staff / Dept	TOTAL PROJ. HRS								
AA 01-003	Miramonte Ridge Land Conservation	RP	0								
AA 02-001	Cooley Landing Interpretative Facilities Design and Implementation	PL	0								
AA 02-002	Ravenswood Bay Trail Design & Implementation	PL	0								
AA 03-001	Lot Line Adjustment/Property Transfer Purisima Uplands and Protection of Lobitos Creek Watershed	RP	0								
AA 03-002	Purisima Uplands Site Clean-up and Soil Remediation Assessment	RP	0								
AA 03-004	Purisima Creek Bridge 1 - Replace Bridge	EC	0								
GF Capital	Superstructure	EC	0								
AA 04-001	El Corte de Madera Land Conservation	RP	0								
AA 04-004	El Corte de Madera Oljon Trail Implementation	EC	0								
AA 05-001	La Honda Creek Upper Area Land Conservation	RP	0								
AA 05-002	Upper La Honda Creek Grazing Infrastructure	LF	0								
AA 05-005	La Honda Creek Red Barn Parking Area and Trail Connection	PL	0								
AA 07-004	La Honda Creek Endangered Wildlife Protection: Fisheries Enhancement, Event Center	NR	0								
AA 07-009	La Honda Creek Sears Ranch Parking Area and Trail Connections	EC	0								
GF Capital	La Honda Creek - Harrington Bridge Redecking	EC	0								
AA 09-001	Russian Ridge Grazing Infrastructure	LF	0								
AA 09-003	Russian Ridge/Alameda Pond Improvement	NR	0								
AA 10-001	Alpine Road Regional Trail, Coal Creek	LF	0								
AA 17-002	Lysons Demolition at Monte Bello	EC	0								
AA 17-004	Stevens Creek Nature Trail Bridges, Monte Bello	EC	0								
AA 19-001	El Sereno Trails and Wildlife Corridors	RP	0								
AA 20-001	Highway 17 Wildlife Crossing	NR	0								



Consolidate CIP & Action Plan

Combine Capital Improvement Program and Action Plan to create **Capital Improvement & Action Plan (CIAP)**

- Made up of CIP worksheets, now called project worksheets
- The section in the budget book will contain summary tables by program category
- All projects included in the CIAP will also be on the resource loading document and will have a project worksheet, project number, and Project Central page

PROJECT #:		Project Name, Preserve					FUND: Choose One	
PROGRAM: Choose One							Impact on Operating Budget: Choose One	
PROJECT DESCRIPTION:								
ESTIMATED COSTS		Prior Year Actuals	FY 2018 BUDGET	FY 2019	FY 2020	FY 2021	Estimated Future Years	TOTALS
4000	Staff Costs	\$0	\$0	\$0	\$0	\$0	\$0	\$0
5000-7000	Services & Supplies	\$0	\$0	\$0	\$0	\$0	\$0	\$0
8101	Real Estate Services	\$0	\$0	\$0	\$0	\$0	\$0	\$0
8201	Architect / Engineering Services	\$0	\$0	\$0	\$0	\$0	\$0	\$0
8202	Environmental / Planning Services	\$0	\$0	\$0	\$0	\$0	\$0	\$0
8203	Inspection/Construction Monitori	\$0	\$0	\$0	\$0	\$0	\$0	\$0
8204	Permitting Fees	\$0	\$0	\$0	\$0	\$0	\$0	\$0
8205	Construction	\$0	\$0	\$0	\$0	\$0	\$0	\$0
TOTAL		\$0	\$0	\$0	\$0	\$0	\$0	\$0
FUNDING SOURCE		Prior Year Actuals	FY 2018 BUDGET	FY 2019	FY 2020	FY 2021	Estimated Future Years	TOTALS
10	General Fund	\$0	\$0	\$0	\$0	\$0	\$0	\$0
20	Hawthorn Fund	\$0	\$0	\$0	\$0	\$0	\$0	\$0
30	MAA - Capital	\$0	\$0	\$0	\$0	\$0	\$0	\$0
40	GF - Capital	\$0	\$0	\$0	\$0	\$0	\$0	\$0
XX	Grants	\$0	\$0	\$0	\$0	\$0	\$0	\$0
TOTAL		\$0	\$0	\$0	\$0	\$0	\$0	\$0

Improvements to 3-Year Project Budgeting

Create 3-Year Project Budget Worksheets for CapEx & OpEx projects

- Budget still adopted one year at a time
- Create a project worksheet for capital & operating projects meeting specific criteria:
 - Greater than \$25K for vehicles & equipment
 - Greater than \$50K for structures & improvements
 - Or require resource coordination across more than one department
- Identify if there is an impact of capital investments on the operating budget



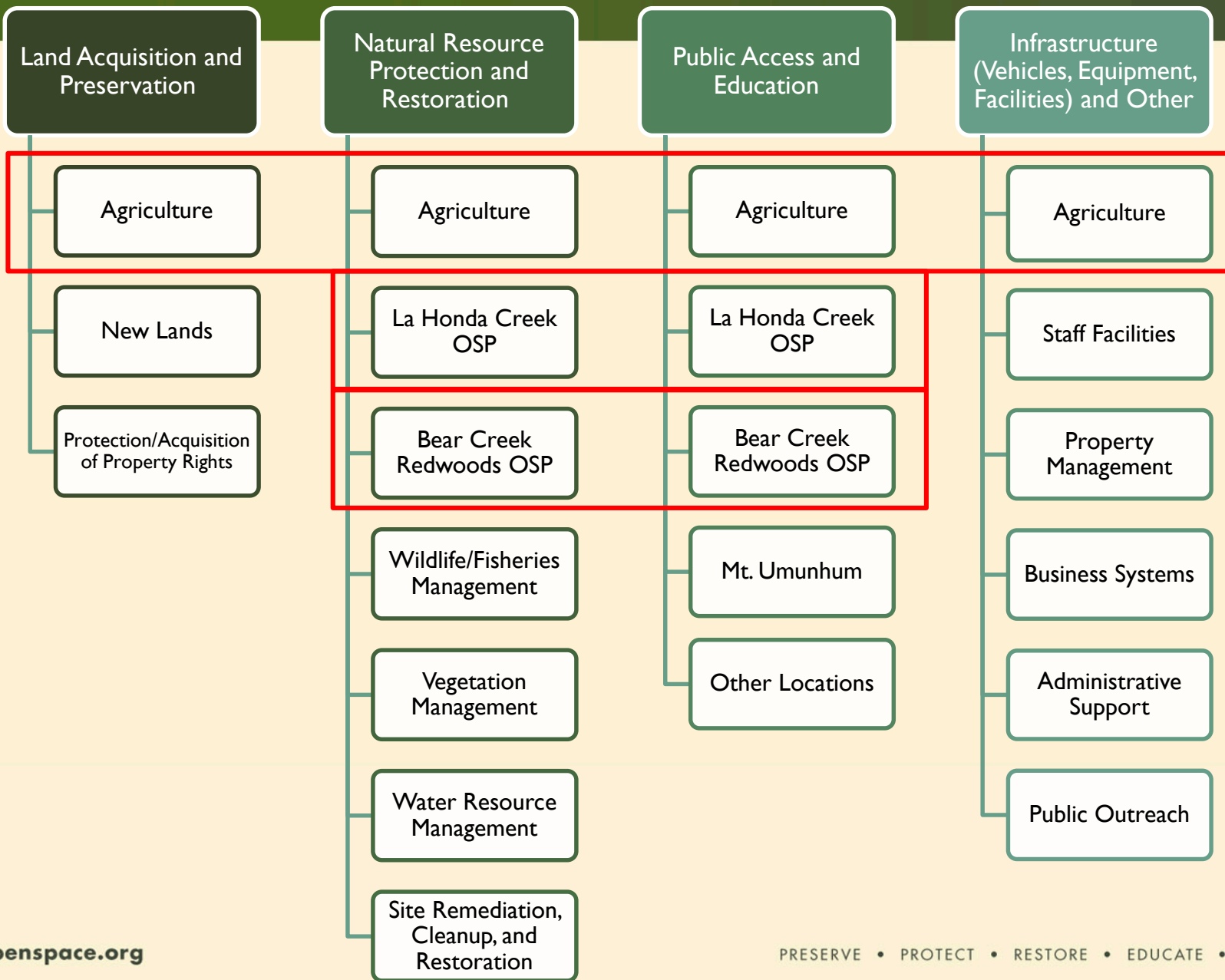


Consolidate CIAP Program Categories

- Land Acquisition and Preservation
 - Natural Resource Protection and Restoration
 - Public Access and Education
 - Public Outreach
 - Vehicles, Equipment, Facilities, and Other Infrastructure
 - Administrative Support
- 
- Land Acquisition and Preservation
 - Natural Resource Protection and Restoration
 - Public Access and Education
 - Infrastructure (Vehicles, Equipment, Facilities) and Other



CIAP Program Sub Categories



Review Project Numbering Methodology

- Project numbering methodology will be reviewed in February
- At the beginning of the Fiscal Year
 - Project numbers will be assigned to new projects
 - Project numbers will be set up in New World & GL's will be attached to appropriate project numbers
 - Project Central pages will be created for each project with a project number



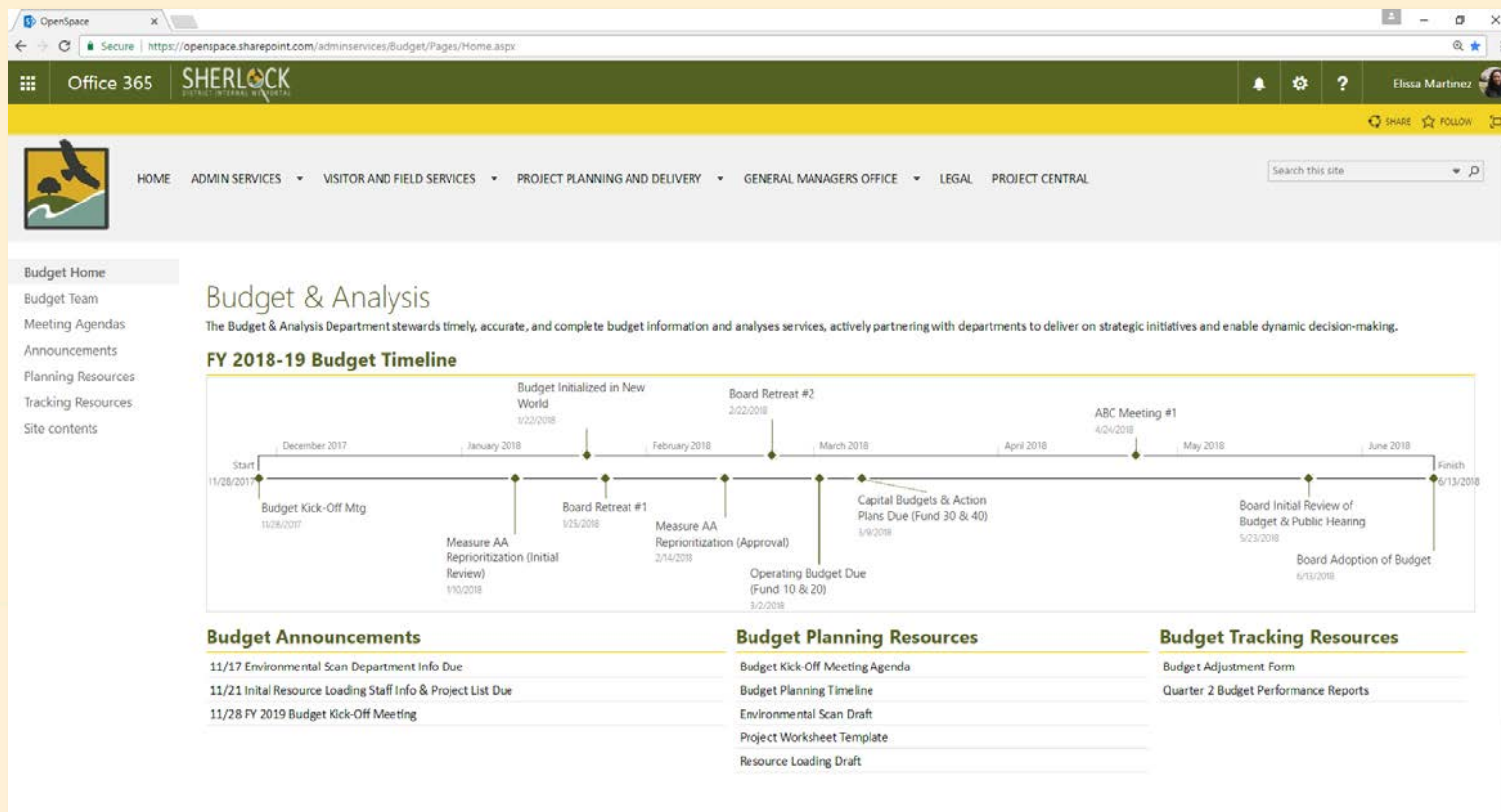
Performance Metrics

- Each department will develop 2-5 performance metrics
- They will link objectives to the corresponding metric and include a target/threshold
- Metrics should measure effectiveness of department activities not just outputs
- We're encouraging departments to utilize data they already track



Budget & Analysis Website

Staff are directed to use the Budget & Analysis Department Sherlock website to access budget development resources.



The screenshot shows a web browser window displaying the 'Budget & Analysis' page on the Sherlock website. The page features a navigation menu with categories like 'HOME', 'ADMIN SERVICES', and 'PROJECT PLANNING AND DELIVERY'. A sidebar on the left lists 'Budget Home', 'Budget Team', 'Meeting Agendas', 'Announcements', 'Planning Resources', 'Tracking Resources', and 'Site contents'. The main content area is titled 'Budget & Analysis' and includes a sub-header 'FY 2018-19 Budget Timeline'. This timeline is a horizontal bar chart showing key events from November 2017 to June 2018, such as 'Budget Kick-Off Mtg', 'Board Retreat #1', 'Measure AA Reprioritization (Initial Review)', 'Operating Budget Due', 'Board Retreat #2', 'Capital Budgets & Action Plans Due', 'ABC Meeting #1', 'Board Initial Review of Budget & Public Hearing', and 'Board Adoption of Budget'. Below the timeline, there are three columns of resources: 'Budget Announcements' (listing dates and topics like 'Environmental Scan Department Info Due'), 'Budget Planning Resources' (listing documents like 'Meeting Agenda' and 'Time Line'), and 'Budget Tracking Resources' (listing forms like 'Budget Adjustment Form').



Process and Budget Enhancements

Administrative Budget Development Process

- Better Coordinate Resource Loading
- Combine CIP & Action Plan
- Improvements to 3-Year Project Budgeting
- Review Project Numbering Methodology
- Utilize Budget & Analysis SherlockWebsite

Budget Book

- Combine CIP & Action Plan
- Enhance Department Pages



VI. Vision Plan Overview

IMAGINE
the Future of Open Space

Community Input + Science = Vision Plan





IMAGINE the Future of YOUR Open Space

Why a Vision Plan?

Midpen set out to chart a course for the next 40 years and beyond with *Imagine the Future of Open Space*, an 18-month visioning process designed to help focus, inspire, and coordinate open space conservation and management on the San Francisco Peninsula, San Mateo Coast, and South Bay regions.

1 Community Advisory Committee



A 32 member Community Advisory Committee was formed representing stakeholders to track and guide the Vision Plan process.

2 Community Conversations

Midpen staff and volunteers set out to gain input from the public on their vision of open space by conducting interviews on Midpen lands, at community gatherings, and on the web.



"What is your vision of open space?"

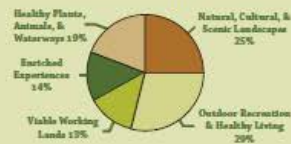
"Trails and open space allow me to get out of the city, recharge and enjoy creation."



What we heard



Themes in Community Conversations



3 Conservation & Recreation Needs

To complement the community conversations, Midpen researched conservation needs and recreational opportunities within the Vision Plan area.

Global Biodiversity Hotspots



4 Future Open Space Actions Throughout Midpen

The public input and research were used to develop a list of 54 actions to achieve the community's vision of open space on the Peninsula.



5 Public Participation & Action Prioritization

7 public workshops and hearings

Over 400 attendees

Over 600 online participants



6 Top 25 Future Open Space Priority Actions

Input from the public workshops and web polls were used to identify the Top 25. In February 2014, the Midpen Board of Directors approved the final Vision Plan actions and their prioritization. Midpen plans to focus initial efforts on completing these Top 25, as the next step towards your vision of the future of open space lands.

To explore the individual Top 25 Future Open Space Actions visit: www.openspace.org/vision



The Top 25 will:

Add 200 miles+ of new trails

Open 20,000+ acres

Protect Redwood Forests

Ensure clean water & salmon habitat





Community Conversations

“What is your vision of open space?”

Over
700 in-person
interviews conducted



Community Conversation Findings

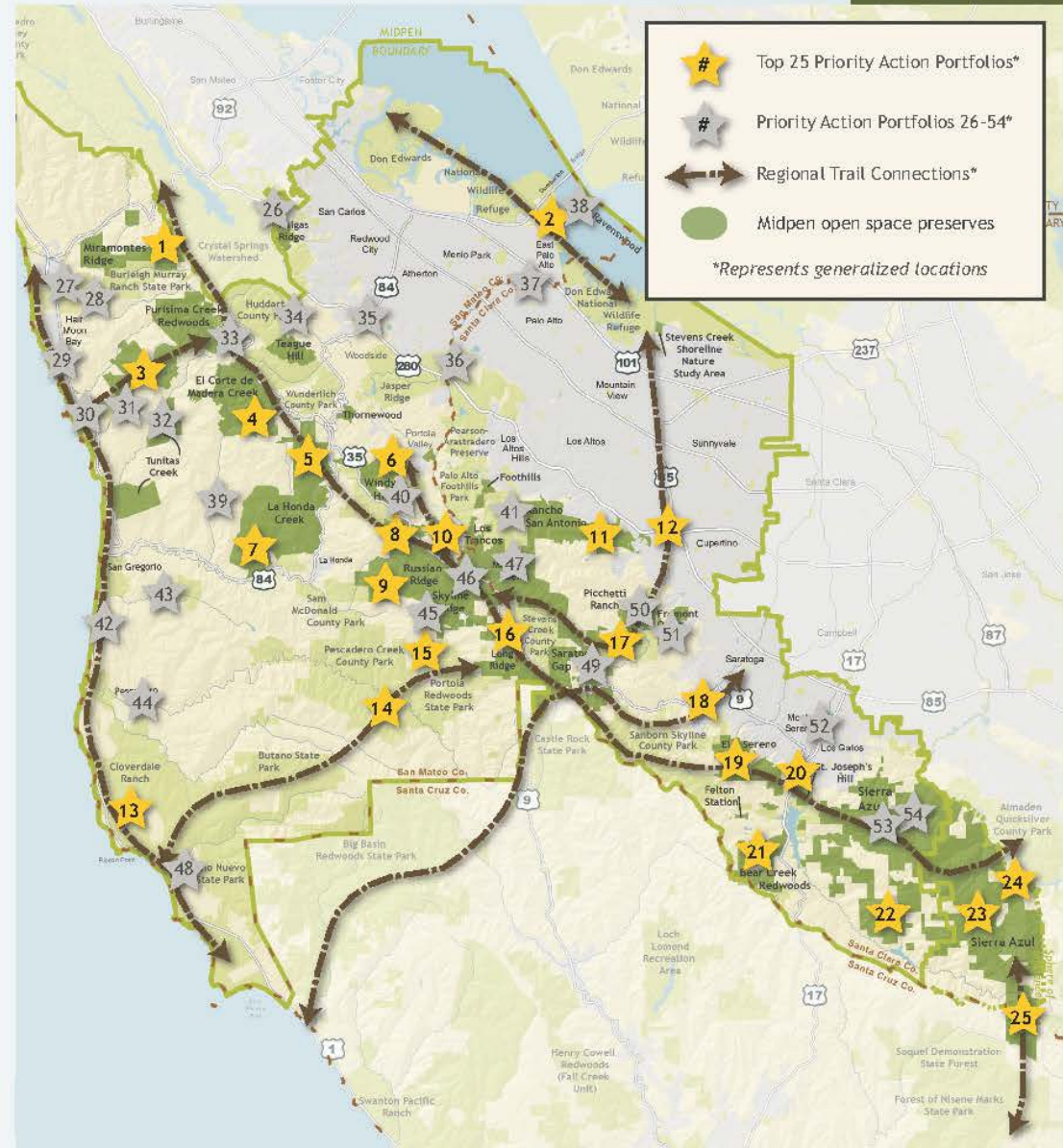


Vision Plan Priority Action Portfolios

Top 25 Portfolios

1. Open Miramontes Ridge
2. Build New Bayfront Trails
3. Complete the Purisima-to-Sea Trail
4. Build Walking, Hiking and Biking Trails at El Corte de Madera Creek
5. Open Upper La Honda Creek Preserve
6. Develop New Trails at Windy Hill
7. Open Driscoll Ranch Area at La Honda Creek
8. Preserve Upper San Gregorio Creek Watershed
9. Open New Trails at Russian Ridge
10. Re-Open Alpine Road at Coal Creek
11. Build Welcome Center at Rancho San Antonio
12. Complete Middle Stevens Creek Trail
13. Expand Grazing at Cloverdale Coastal Ranch
14. Open New Trails throughout the Redwoods
15. Protect More Redwood Forests
16. Create New Access Facilities at Long Ridge
17. Complete Upper Stevens Creek Trail
18. Complete Saratoga-to-Sea Trail
19. Open El Sereno Trails to Dogs and Complete Trail Connections
20. Preserve Safe Wildlife Corridors across Hwy. 17
21. Open Bear Creek Redwoods
22. Open Cathedral Oaks at Sierra Azul
23. Open Mount Umunhum at Sierra Azul
24. Open Rancho de Guadalupe at Sierra Azul
25. Open Loma Prieta Area at Sierra Azul

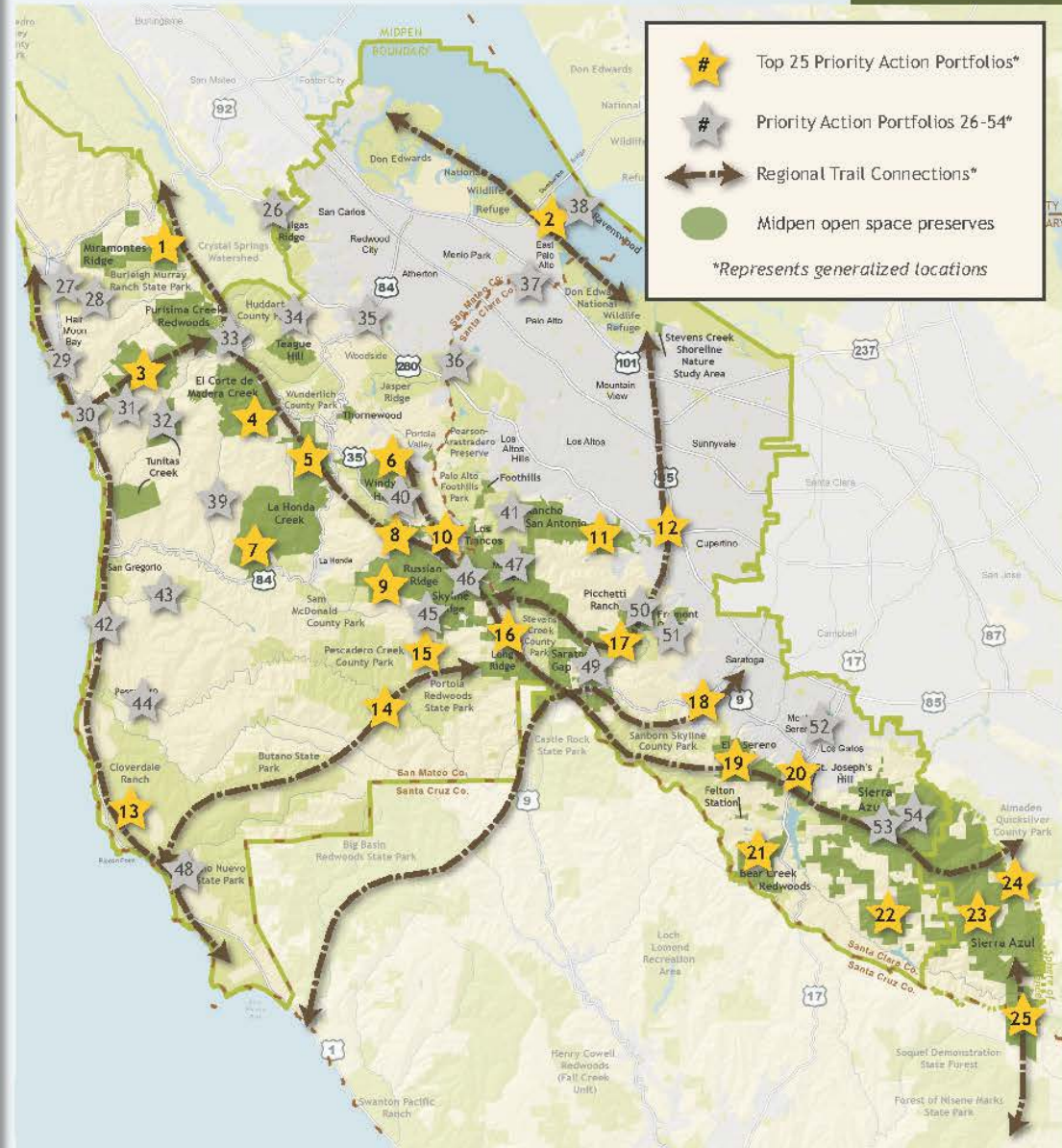
Visit www.openspace.org/vision for full descriptions of all 54 Priority Action Portfolios.



Vision Plan Priority Action Portfolios

Tier 2 Priority Actions

26. Pulgas Ridge: Regional/Neighborhood Trail Extension
27. Miramontes Ridge/Purisima Creek Redwoods: Coastside Environmental Education Partner
28. Miramontes Ridge/Purisima Creek Redwoods: Mills Creek/Arroyo Leon Watershed Protection, Stream Restoration and Regional Trail Connection
29. Regional: Advocate to protect Coastal Vistas of Northern San Mateo County Coast
30. Regional: Support California Coastal Trail
31. Miramontes Ridge/ Purisima Creek Redwoods: Fire Management and Risk Reduction
32. Tunitas Creek: Additional Watershed Preservation & Conservation Grazing
33. Purisima Creek Redwoods: Parking & Repair Projects.
34. Teague Hill: West Union Creek Watershed Restoration Partnership
35. Peninsula and South Bay Cities: Major Roadway Sign
36. Regional: Collaborate to restore San Francisquito Creek Fish Habitat
37. Peninsula South Bay Cities: San Francisquito Creek Restoration Partnership
38. Ravenswood; Cooley Landing Nature Center Partnership
39. La Honda Creek/El Corte de Madera: San Gregorio Watershed & Agricultural Preservation Projects
40. Regional: San Andreas Fault Interpretive Trail Program
41. Rancho San Antonio: Hidden Villa Access and Preservation Projects
42. Regional: Advocate to Protect Coastal Vistas of South San Mateo County Coast
43. Lower Pomponio Creek: Watershed Preservation & Conservation Grazing
44. Lower Pescadero Creek: Watershed Preservation & Conservation Grazing
45. Skyline Region: Fire Management and Forest Restoration
46. Skyline Region: Education Facilities, Trails & Wildlife Conservation Projects
47. Monte Bello: Campfire Talks and Habitat Projects
48. Gazos Creek Watershed: Redwood preservation, long-distance trails, fish habitat improvements.
49. Saratoga Gap: Stevens Canyon Ranch Family Food Ed
50. Picchetti Ranch: Family Nature Play Program
51. Fremont Older: Historic Woodhills restoration and overall parking improvements
52. Peninsula and South Bay Cities: Los Gatos Creek Trail
53. Sierra Azul: Expand access in the Kennedy-Limekiln
54. Sierra Azul: Fire Management





Vision Plan Implementation: MAA 5-Year Project List

Board Study Sessions and Public Input Process

9/30/14 Meeting

10/29/14 Meeting

Board approved 5-Year
MAA Project List on
10/29/14

REVISED ADOPTED MEASURE AA 5-YEAR PROJECT LIST – March 25, 2015
(Revisions due to project scopes not meeting MAA bonding rules and additions from
FY2015-16 Action Plan and Budget cycle)

PORTFOLIO NUMBER AND TITLE	PROJCT NO.	BRIEF PROJECT PURPOSE AND DESCRIPTION
1 Miramontes Ridge: Gateway to the Coast Public Access, Stream Restoration and Agriculture Enhancement	1-1	RESTORATION / AGRICULTURE • Agricultural Well at Madonna Creek Ranch Design & Implementation
	1-2	ACCESS / PATROL • Madonna Bridge Replacement Design, Permitting, & Implementation
2 Regional: Bayfront Habitat Protection and Public Access Partnerships	2-1	PUBLIC ACCESS • Cooley Landing - Interpretative Facilities & Infrastructure Design & Implementation
	2-2	PUBLIC ACCESS • Ravenswood Bay Trail Design, CEQA, Permitting, & Implementation
3 Purisima Creek Redwoods: Purisima-to-Sea Trail, Watershed Protection and Conservation Grazing	3-1	LAND CONSERVATION • Lot Line Adjustment / Property Transfer (Guisti - Purisima Uplands) and Protection of Lobitos Creek Watershed
	3-2	RESTORATION • Site Clean Up and Soil Remediation Post-Purchase (Guisti - Purisima uplands)
	3-3	RESTORATION / AGRICULTURE • Grazing Plan Assessment, Scoping, & Implementation • Water Systems Infrastructure
	3-4	PUBLIC ACCESS • Harkins Bridge Replacement Implementation
4 El Corte de Madera Creek: Bike Trail and Water Quality Projects	4-1	LAND CONSERVATION • Pursue Land Conservation Opportunities
	4-2	RESTORATION • Watershed Protection Measures, Final Phase Implementation
	4-3	RESTORATION • Watershed Protection Measures Re-Assessment & Implementation
	4-4	PUBLIC ACCESS • Oljon Trail Permitting & Implementation
5 La Honda Creek: Upper Area Recreation, Habitat Restoration and Conservation Grazing Projects	5-1	LAND CONSERVATION • Pursue Land Conservation Opportunities
	5-2	RESTORATION • Grazing Infrastructure Assessment, Scoping, & Implementation • Water Systems Infrastructure
	5-3	RESTORATION • Green House next to Paulin Cabin Demolition • Water Systems Infrastructure
		PUBLIC ACCESS • Historic Parking Area



VIII. MAA Accomplishments, Recommended and Optional Projects List for Fiscal Years 2018-19 through 2022-23



Rancho San Antonio Open Space Preserve



MAA Accomplishments, Recommended and Optional Projects List for Fiscal Years 2018-19 through 2022-23

- I. Review the MAA Accomplishments and Recommended 5-Year Project List Fiscal Years 2018-19 through 2022-23
 - Overview of Accomplishments (20 minutes)
 - Questions Regarding Accomplishments and Recommended 5-Year Project List (30 minutes)
- II. Review, Discuss and Prioritize the Measure AA Optional Projects List
 - Review and Discuss Optional Project List (25 minutes)
 - Dot Exercise (10 minutes)
 - Discuss (25 minutes)
- III. Approve the Recommended 5-Year Project List for Fiscal Years 2018-19 through 2022-23



Public Comments

I. Review Public Comment

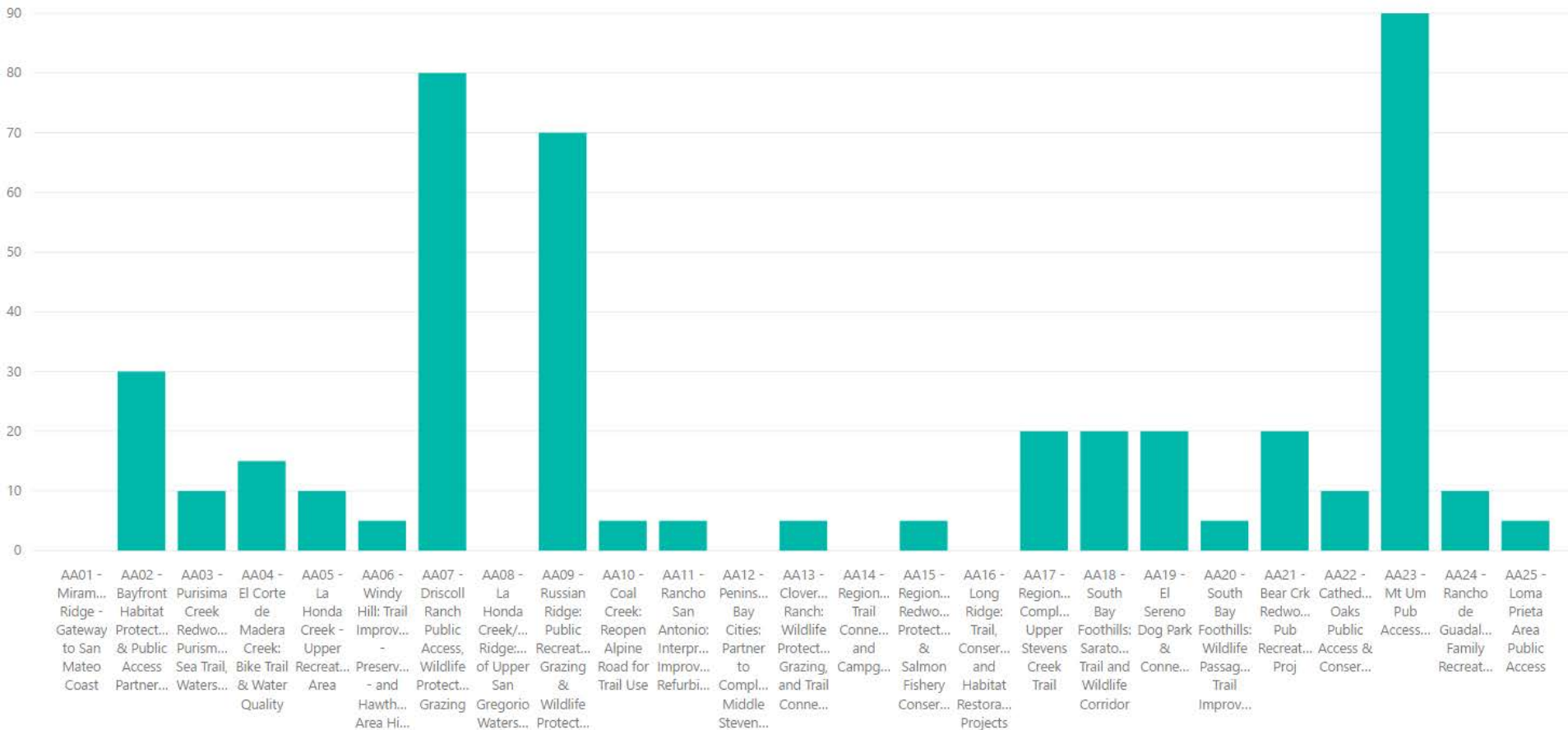


Long Ridge Open Space Preserve



Measure AA Accomplishments Overview

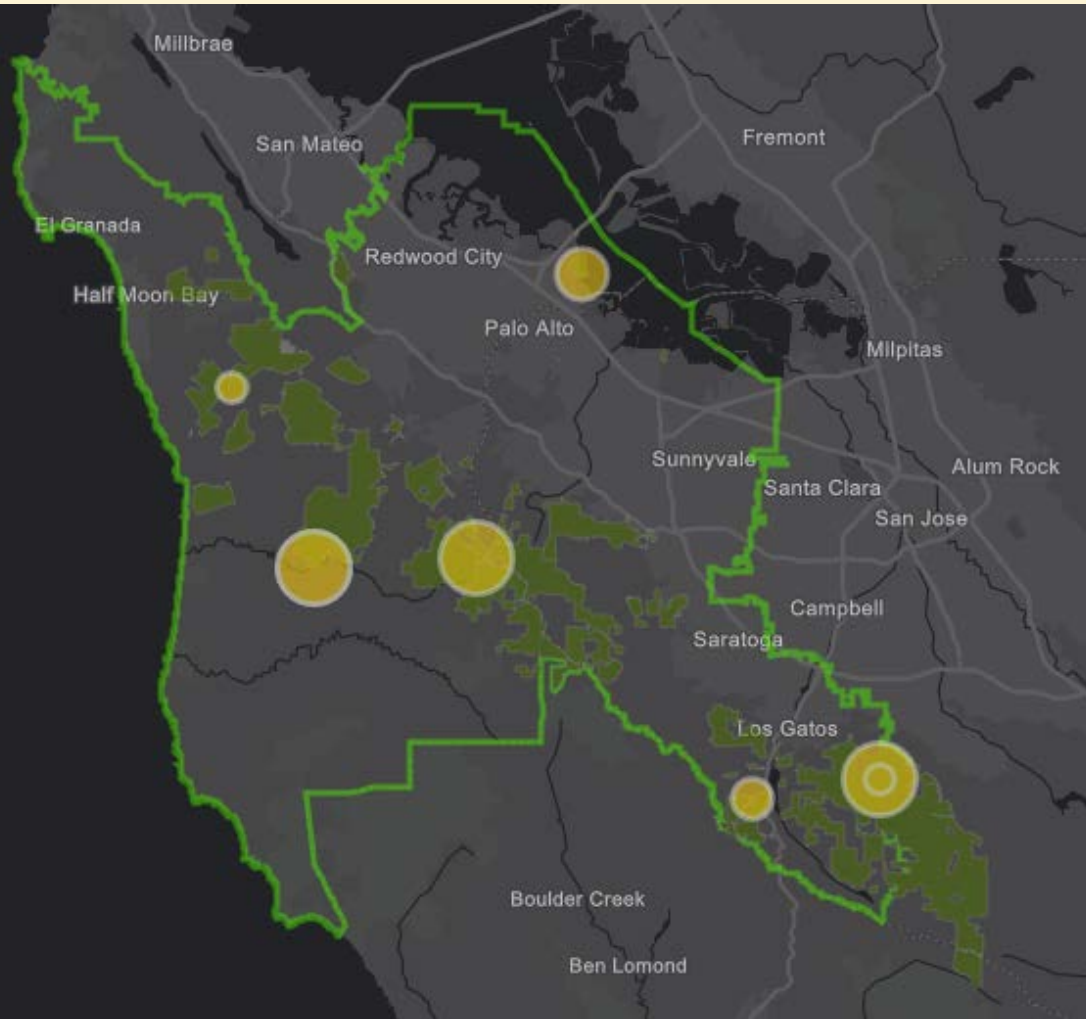
Percent Portfolio Complete by Portfolio





Measure AA Completed Projects

35 Completed Projects





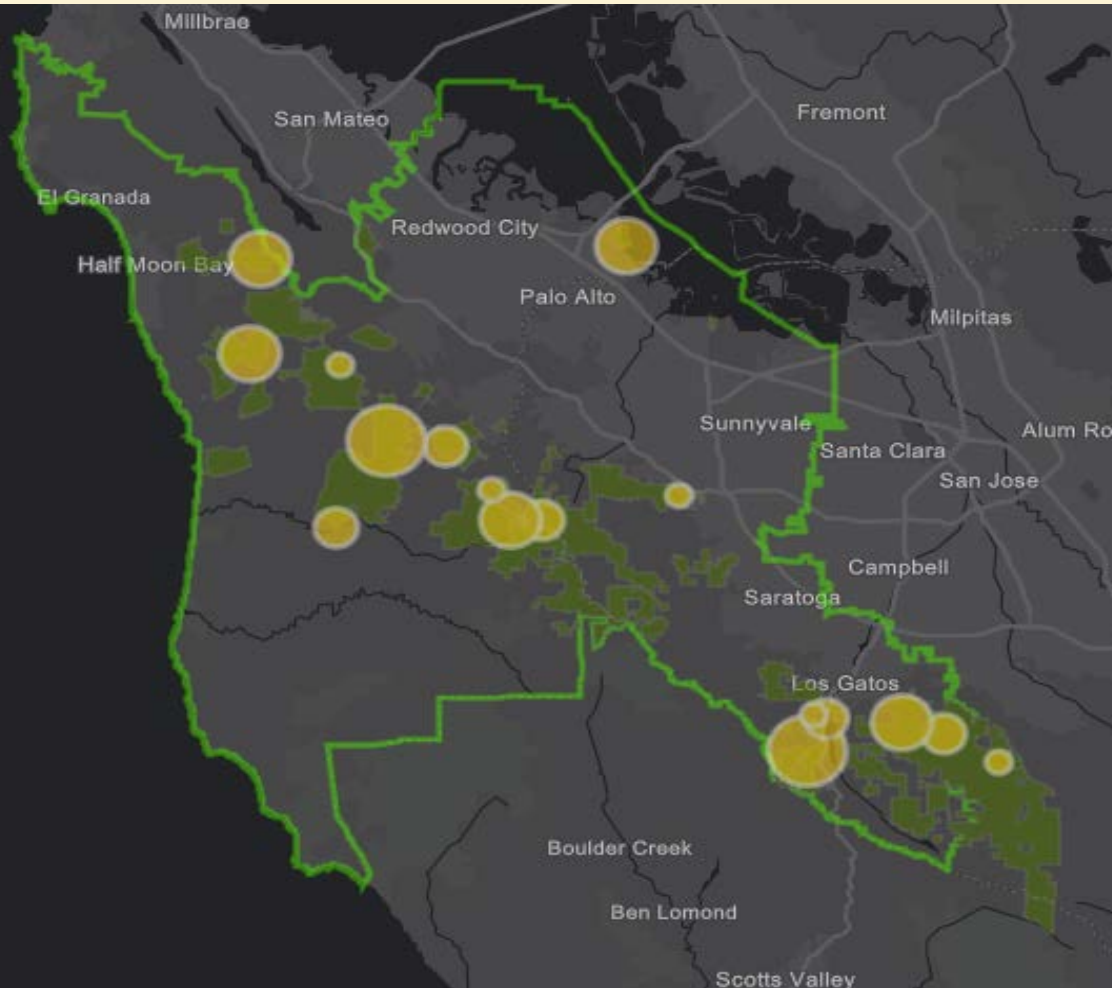
Measure AA Prioritization Criteria

BOARD ADOPTED PRIORITIZATION CRITERIA FOR MEASURE AA PROJECTS WEIGHTED THREE TIER SYSTEM PER STUDY SESSION OF SEPTEMBER 10, 2014			
KEY	CRITERION	DESCRIPTION	WEIGHT
TIER ONE CRITERIA (ESSENTIAL)			
A	Immediate Public Safety Concern Regarding District Facilities and Infrastructure	Implementation action would address an imminent public safety concern or emergency issue related to District facilities or infrastructure (e.g. bridge failure)	Essential
B	Existing or Prior Legal or Formal Commitment	Existing or prior formal or legal commitment (e.g. written agreement) has been made to complete the action item	Essential
C	Existing Deadline Within 1-5 Years	The action is associated with a specific deadline (within 1-5 years) related to an existing grant, agreement, or partner commitment	Essential
TIER TWO CRITERIA			
D	Project Underway	The action is in the middle of implementation and/or the action is an essential part of a multi-phase project that is currently underway	2
E	Quick Implementation (2 years or less)	High level of confidence regarding the ease and feasibility of implementation	2
F	Need for Timely Action	Loss of opportunity if timely action not taken	2
TIER THREE CRITERIA			
G	Broad Geographic Distribution	Inclusion allows for a wide geographic distribution of benefits and new facilities	1
H	Diverse Public Benefit	Inclusion provides benefit to two or more user groups (hikers, bicycles, horses, dogs, families, all-access) and/or underserved populations, greater access for limited mobility	1
I	High Beneficial Impact for Public Use and Recreation	The action would result in a significant, beneficial impact to public use and recreation	1
J	High Beneficial Impact for Natural Resources	The action would result in a significant, beneficial impact to natural resource values	1
K	Partnership Opportunity	Implementation action enhances or leverages opportunities for partnerships	1



Recommended Measure AA Projects Fiscal Years 2018-19 through 2022-23

43 Projects





Measure AA Recommended and Optional Projects List for Fiscal Years 2018-19 through 2022-23 Criteria

🌿 Measure AA Project List – Fiscal Years 2018-19 through 2022-2023

- Public safety interest
- Regulatory, legal or related commitment
- Pending grant or similar agreement deadline within the next five years
- Projects underway

🌿 Optional Projects List

- Projects that are not mandated, and included in the MAA Portfolio work
- Projects that open new areas to public access
- Phase II implementation of Bear Creek and La Honda Preserve Plans
- Potential partnership projects



AA01 - Miramontes Ridge - Gateway to San Mateo Coast – 0 %

- Preserve scenic open space land as available / establish wildlife corridor - NO ACTIVITY
- Restore fish and red-legged frog habitats in Madonna Creek watershed - NO ACTIVITY
- Partner to enhance water availability for agriculture and fish - NO ACTIVITY
- Develop trail loop system, including Ridge Trail and neighborhood access points - NO ACTIVITY
- Develop staging area, repair bridges - NO ACTIVITY



Miramontes Ridge Open Space Preserve



AA02 - Bayfront Habitat Protection & Public Access Partnerships – 30% Complete



Ravenswood Open Space Preserve

- Partner to complete gaps in Bay Trail and develop city-to-bay trails -
IN PROGRESS
- Support wetland restoration and associated interpretive facilities -
IN PROGRESS
- Preserve additional Bayfront open space - **IN PROGRESS**



AA03 - Purisima Creek Redwoods: Purisma-to Sea Trail, Watershed and Grazing – 10% Complete

- Complete and open multi-use Purisima-to-the-Sea Trail connection between Ridge Trail and Coastal Trail, and new parking areas - **IN PROGRESS**
- Preserve additional open space as available - **IN PROGRESS**
- Remove fish barriers and restore Lobitos Creek – **NO ACTIVITY**
- Restore ponds for endangered species – **NO ACTIVITY**

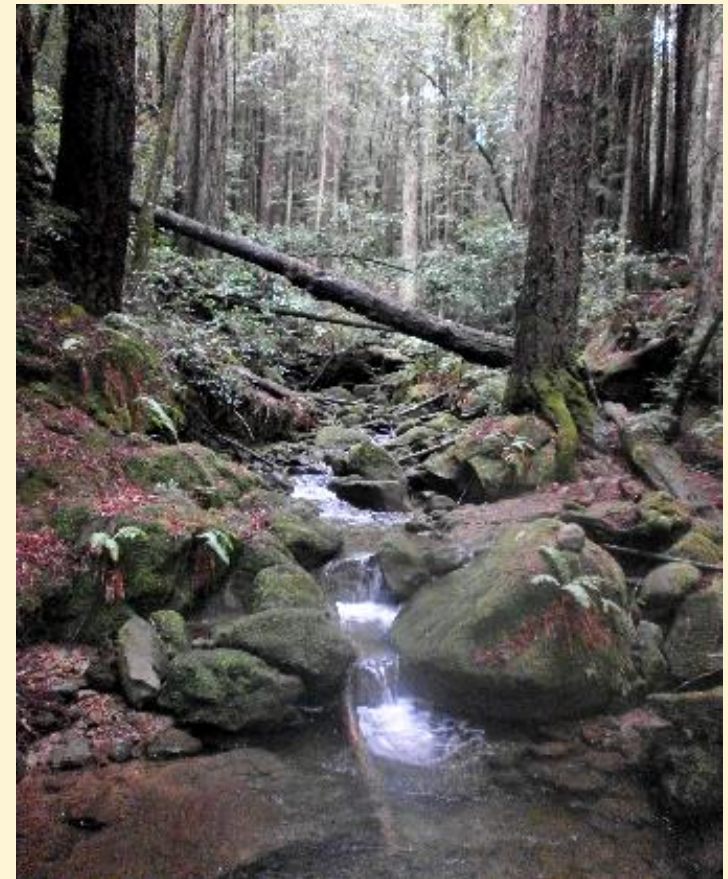


Purisima Creek Open Space Preserve



AA04 - El Corte de Madera Creek: Bike Trail and Water Quality – 15% Complete

- ✿ Develop single-use biking/hiking trails, complete Ridge Trail gaps, and develop trail system leading to parking area - **IN PROGRESS**
- ✿ Restore damaged trails to improve water quality - **IN PROGRESS**
- ✿ Preserve additional open space as available – **NO ACTIVITY**



El Corte de Madera Open Space Preserve



AA05 - La Honda Creek: Upper Recreation Area – 10% Complete



La Honda Creek Open Space Preserve

- Open upper half of the preserve to public; provide biking/hiking/equestrian trails, dog access, and staging areas - **IN PROGRESS**
- Provide loop and connector trails – **NO ACTIVITY**
- Restore habitat for rare species - **IN PROGRESS**
- Improve fencing, corrals, and water systems to reintroduce conservation grazing - **IN PROGRESS**



AA06 – Windy Hill: Trail Improvements, Preservation and Hawthorns – 5% Complete

- Improve trails, complete pond facilities -
NO ACTIVITY
- Increase multi-use trails, study possible
improvements to increase dog use - NO ACTIVITY
- Open Hawthorns Area; develop trails connecting to
Portola Valley and Palo Alto trails – NO ACTIVITY
- Partner to protect, restore, and interpret historic
buildings – IN PROGRESS
- Improve habitat conditions in Los Trancos Creek –
NO ACTIVITY
- Preserve additional scenic open space as available –
NO ACTIVITY



Windy Hill Open Space Preserve



AA07 - Driscoll Ranch Public Access, Wildlife Protection, Grazing – 80% Complete



La Honda Creek Open Space Preserve

- ✿ Open Driscoll Ranch Area; provide biking/hiking/equestrian trails, limited dog access, parking areas, and interpretive displays - IN PROGRESS
- ✿ Develop loop and connector trails - NO ACTIVITY
- ✿ Restore habitat for endangered species - COMPLETE
- ✿ Restore La Honda Creek; remove fish migration barriers - COMPLETE



AA08 - La Honda Creek/Russian Ridge: Preservation of Upper San Gregorio Watershed, Ridge Trail – 0%

- Preserve Upper San Gregorio watershed; restore endangered species habitats – NO ACTIVITY
- Support opportunities to provide additional water for fisheries – NO ACTIVITY
- Complete Bay Area Ridge Trail multi-use connections and gaps – NO ACTIVITY
- Provide additional public use facilities – NO ACTIVITY



Russian Ridge Open Space Preserve



AA09 - Russian Ridge: Public Recreation, Grazing and Wildlife Protection – 70% Complete

- Open currently closed areas of preserve - **COMPLETE**
- Construct and extend trails - **COMPLETE**
- Improve fencing, corrals, and water systems to reintroduce conservation grazing - **IN PROGRESS**
- Improve habitat for sensitive species, implement pond enhancement projects for garter snakes and red-legged frogs - **IN PROGRESS**

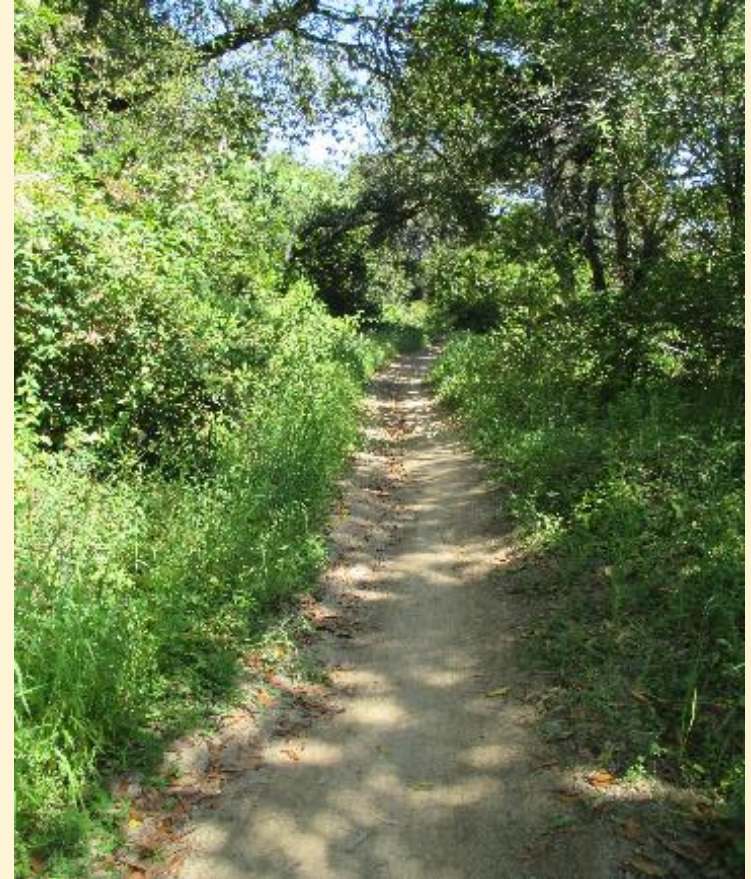


Russian Ridge Open Space Preserve



AA10 - Coal Creek: Reopen Alpine Road for Trail Use – 5% Complete

- ✿ Repair Alpine Road as trail connection between Portola Valley and Skyline Boulevard - **IN PROGRESS**
- ✿ Reroute trails to reduce erosion and improve visitor experience - **NO ACTIVITY**



Coal Creek Open Space Preserve



AAII - Rancho San Antonio: Interpretive Improvements, Refurbishing – 5% Complete



Rancho San Antonio Open Space Preserve

- Add welcome center – NO ACTIVITY
- Refurbish and add interpretive exhibits to Deer Hollow Farm -
IN PROGRESS
- Support of transit improvement options such as bike trails, bike share station, bus service, or additional parking - IN PROGRESS



AA12 - Peninsula/South Bay Cities: Partner to Complete Middle Stevens Canyon Trail – 0%

- Support work by cities to develop the middle section of the Stevens Creek Trail and enhance neighborhood connections – NO ACTIVITY
- Support work by partners to complete stream corridor restoration and Steelhead habitat enhancement below dam – NO ACTIVITY
- Develop and install interpretive signage – NO ACTIVITY



Stevens Creek Shoreline Open Space Preserve



AA13 - Cloverdale Ranch: Wildlife Protection, Grazing, and Trail Connections – 5% Complete



Cloverdale Ranch

- ❖ Improve fencing, corrals, and water systems to increase conservation grazing and sustain large contiguous grasslands – NO ACTIVITY
- ❖ Restore habitat for endangered species – NO ACTIVITY
- ❖ Provide trail connections to nearby state parks – NO ACTIVITY
- ❖ Purchase Cloverdale Ranch from POST and open to the public – IN PROGRESS (RESEARCH ONLY)



AAI4 - Regional: Trail Connections and Campgrounds - 0%



Russian Ridge Open Space Preserve

- ✿ Develop trails between Butano, Pescadero County Park, Russian Ridge, and between Skyline and Portola Redwoods, and Big Basin State Park –
NO ACTIVITY
- ✿ Partner with county and state parks to improve existing campgrounds –
NO ACTIVITY



AA15 - Regional: Redwood Protection & Salmon Fishery Conservation – 5% Complete



Long Ridge Open Space Preserve

- Preserve additional open space as available – **IN PROGRESS**
- Protect and enhance redwood stands, mountain scenery, various habitats, and Steelhead salmon – **NO ACTIVITY**



AA16 - Long Ridge: Trail, Conservation and Habitat Restoration Projects – 0% Complete



Long Ridge Open Space Preserve

- Improve roadside parking and provide restrooms – NO ACTIVITY
- Develop new trail connections to Eagle Rock and Devils Canyon – NO ACTIVITY
- Repair trails for year-round, multi-use access – NO ACTIVITY
- Protect watersheds for Steelhead – NO ACTIVITY
- Preserve additional open space as available – NO ACTIVITY
- Implement pond and habitat enhancement restoration projects to benefit rare species – NO ACTIVITY



AA17 - Regional: Complete Upper Stevens Creek Trail – 20% Complete

- Complete multi-use connection between the Bay Trail and Bay Area Ridge Trail above the reservoir through Picchetti Ranch Open Space Preserve and Lower/Upper Stevens Creek County Parks - **IN PROGRESS**
- Improve Preserve trails and neighborhood connections – **IN PROGRESS**
- Preserve additional open space as available - **IN PROGRESS**



Stevens Creek Shoreline Open Space Preserve



AA18 - South Bay Foothills: Saratoga-to-Sea Trail and Wildlife Corridor – 20% Complete



Foothills Open Space Preserve

- ✿ Protect wildlife corridor along Highway 9 – NO ACTIVITY
- ✿ Connect trail to Saratoga to Sea Trail and Skyline-to-the-Sea Trail - IN PROGRESS



AA19 - El Sereno Dog Park and Connections – 20% Complete



El Sereno Open Space Preserve

- Provide infrastructure to open trails to dogs - **COMPLETE**
- Develop connections to Skyline, Sanborn County Park, and Lexington Reservoir - **IN PROGRESS**
- Pursue land conservation opportunities - **IN PROGRESS**



AA20 - South Bay Foothills: Wildlife Passage/Ridge Trail Improvements – 5% Complete

- ✿ Establish safe corridors for mountain lions across Highway 17 - IN PROGRESS
- ✿ Establish Bay Area Ridge Trail crossing - IN PROGRESS
- ✿ Pursue land conservation opportunities - IN PROGRESS



Foothills Open Space Preserve



AA2I - Bear Creek Redwoods: Public Recreation Project – 20% Complete



Bear Creek Redwoods Open Space Preserve

- Open for hiking, equestrian activities- **IN PROGRESS**
- Provide parking areas, trails, upgrade stables- **IN PROGRESS**
- Restore and protect habitats for various species- **IN PROGRESS**
- Repair roads and trails to reduce sediment - **IN PROGRESS**
- Rehabilitate Alma College site - **IN PROGRESS**



AA22 - Cathedral Oaks Public Access & Conservation – 10% Complete

- Develop multi-use trail and plan future trails as land is available –
NO ACTIVITY
- Develop parking – NO ACTIVITY
- Restore plant communities and soils -
IN PROGRESS
- Install trailside amenities –
NO ACTIVITY
- Preserve additional open space and complete wildlife corridor in upper Los Gatos Creek watershed -
IN PROGRESS



Sierra Azul Open Space Preserve



AA23 - Mount Umunhum Public Access and Interpretation Project – 90% Complete



Mount Umunhum Open Space Preserve

- ✿ Open Mount Um for multi-use public access to summit via road and trail - **COMPLETE**
- ✿ Open Bay Area Ridge Trail- **COMPLETE**
- ✿ Open nearby trail connections - **COMPLETE**
- ✿ Preserve additional open space and complete wildlife corridor – **IN PROGRESS**



AA24 - Rancho de Guadalupe Family Recreation – 10% Complete



Sierra Azul Open Space Preserve

- Open Rancho de Guadalupe to public access – **NO ACTIVITY**
- Develop accessible multi-use trails with amenities such as parking and family recreation – **NO ACTIVITY**
- Restore habitat for rare species – **NO ACTIVITY**
- Protect cultural and natural resources - **IN PROGRESS**



AA25 - Loma Prieta Area Public Access – 5% Complete

- Provide public access and recreation, including small campground -
NO ACTIVITY
- Develop, improve, connect regional multi-use trails to Forest of Nisene Marks State Park, to protected land to the east and to Mount Umunhum –
IN PROGRESS
- Protect Steelhead habitat, rare plants and grasslands, and restore Knob Cone Pine Stands – **NO ACTIVITY**



Sierra Azul Open Space Preserve



Prioritization of Measure AA Optional Projects List

1. Review the Measure AA Optional Project List
2. Board of Directors Prioritize Measure AA Optional Projects List
 - Dot Exercise
 - Tabulate and Report Results
 - Discuss
3. Approve the Recommended 5-Year Project List for Fiscal Years 2018-19 through 2022-23 and Prioritized Optional Projects List



Measure AA Optional Project List Criteria

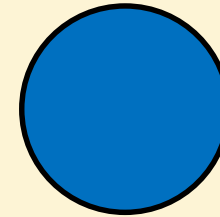
- The Measure AA Optional Project List meeting the following secondary and third criteria established by the board
 - Quick Implementation
 - Need for Timely Action
 - Broad Geographic Distribution
 - Diverse Public Benefit
 - High Beneficial Impact for Public Use and Recreation
 - High Beneficial Impact for Natural Resources
 - Partnership Opportunity



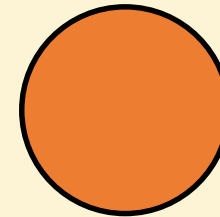
Measure AA Optional Project List Priority Exercise

- There are 27 Measure AA Optional Projects
 - Board members will receive a set of dots (9 of each color) to designate priority project on a large printout of the Measure AA Optional Project List
 - Place one dot per project
 - See chart to the right regarding priority colors
 - Staff will tabulate the ranking and report the results during the meeting

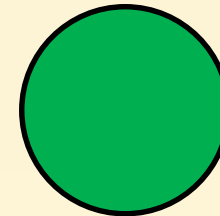
Measure AA Optional Project List Priority Exercise



High



Medium



Low



VIII. Next Steps

Next Steps and Adjourn

- Retreat II – March 15, 2018
 - Review the three-year Capital Improvement and Action Plan for Fiscal Years 2018-19 through 2020-21
 - Return the MAA 5-Year Project List Including Optional Projects (based on staff capacity)